



2021 ANNUAL REPORT

FDI World Dental Federation

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LEADING THE WORLD TO OPTIMAL ORAL HEALTH



**PROF. IHSANE
BEN YAHYA**

FDI President

MESSAGE FROM PRESIDENT PROF. IHSANE BEN YAHYA

I was truly honoured to take over the presidency in September 2021 at the end of a successful World Dental Congress, which together with the Parliament meetings, were held online for the first-time ever in FDI's over 120-year history.

As an oral health community, we have **shown great strength** in our ability to adapt to the rapidly changing landscape and, through our unwavering commitment, to lead the world to optimal oral health.

I was fortunate to start my FDI presidency at a time when there were some truly exciting developments across the global health and development agenda. **A landmark resolution on Oral health** was approved at the WHO World Health Assembly in May 2021, an advocacy milestone for FDI. The resolution emphasizes the urgent need to act now to reduce the burden of oral disease and provides **a real opportunity to push for reform in national health systems**. Our Vision 2030 – Delivering Optimal Oral Health for All report is a key tool to make this happen and will continue to shape FDI's advocacy strategy moving forward.

Sadly, however, the hardships faced by so many in 2020, persisted in 2021. **Our members continued to work tirelessly** to prioritize the health and well-being of their patients and communities during the pandemic, while our COVID-19 Task Team put systems in place to support them. Best practices and lessons learnt were collected from members globally to ensure dentistry is better prepared to manage any health threats going forward.

Our members are our greatest asset. Even though I could not

meet with all of them in person in 2021, I valued joining their virtual events and look forward to learning more from them in the future. **Making sure our members' interests and challenges are addressed at a global level** remains a priority for me as President. That's why I was enthused by the response of members to our Vision 2030 survey, the results of which will help to identify their specific needs, knowledge gaps, areas of focus and expertise, as well as give us the ability to track progress over time.

Improving oral health literacy among all populations continues to drive our annual World Oral Health Day event. I am so pleased to report that the campaign is increasing in impact and reach year on year. In 2021, 197 countries took part, and it achieved a potential audience reach in excess of 3 billion. Oral health education and preventive care is not only important for good oral health outcomes, but is an important aspect of sustainability in dentistry, a topic I spoke about at the opening of the Sustainability in healthcare and education: global challenges and solutions conference held in Glasgow in November, on the sidelines of the UN Climate Change Conference (COP26).

The extent of **our work would not be possible without our FDI experts and industry partners** who support our vital oral health projects and help us spread awareness messages to as many people as possible. And I thank you all for your invaluable contributions.

“I look forward to us all working together in 2022 and I will spare no effort to ensure that FDI helps to reduce inequalities in oral health so that the most marginalized populations will not be left behind.”



ENZO BONDIONI

Executive Director

MESSAGE FROM EXECUTIVE DIRECTOR ENZO BONDIONI

In these unusual times, we have been called upon to develop unique solutions. I think we can be pleased with what we have been able to accomplish despite the obstacles we faced in 2020 and 2021.

I would like to begin by thanking the Australian Dental Association for taking on the huge task of organizing a **completely virtual World Dental Congress**. Together, we put forth every effort to ensure that it reflected the overarching goal of every Congress we hold: to strengthen ties and foster collaboration within the global health community. We are proud of the cutting-edge scientific programme that was delivered, which included a diverse array of speakers from around the world. We look forward to meeting in-person, again soon.

The circumstances imposed by COVID-19 also called for an exceptional process of **remote and electronic decision-making by the General Assembly**, FDI's governing body; I very much appreciate how our members adapted to, and fully participated in, this process.

In other FDI milestones, the **first open access issue of the *International Dental Journal*** was published in February 2021. With no subscription charges, authors can now make their work freely accessible to researchers worldwide. A new Editor-in-Chief joins us at this exciting time, with Prof. Lakshman Samaranayake taking over the helm of the journal in 2022. While welcoming him to the Federation, I would also like to express our collective gratitude to his predecessor Prof. Ira Lamster, for strengthening

and modernizing the Journal over his seven years of service.

Our new-look, mobile-friendly website launched in February too. I hope that users will find it easier to navigate and get the information they need as efficiently as possible. **The online world has never been more important** and the website is being improved continuously to optimize the user experience and provide all the latest news and knowledge in dentistry, as well as best practices in oral health.

Following a small financial operational loss in 2020, **FDI ended 2021 with a positive result**. We were able to implement all activities not impacted by the pandemic while keeping a strict financial control. Furthermore, I am really pleased to report that we secured new projects and partners in 2021. Our Sustainability in Dentistry project was launched with the support of Colgate, Dentsply Sirona, GlaxoSmithKline, Procter & Gamble and TePe, and new Global Partners and Global Supporters came on board for World Oral Health Day 2022. This is a real testament to the confidence corporate partners are showing in FDI.

In ending, I would like to echo the President's comments on the new Oral health resolution, which was a breakthrough moment for us all.

“In 2022, let's keep the momentum going and continue to elevate the profile of oral health to ensure governments see it as a priority issue.”

THE YEAR IN REVIEW

A glance at FDI's key activities and achievements in 2021

JANUARY

- FDI delivers a statement at the 148th WHO Executive Board meeting in support of a **new Oral health resolution**, which calls for its integration into the universal health coverage and noncommunicable disease agendas. Member States give the resolution unanimous support.
- For maximum impact, FDI launches its **Vision 2030: Delivering Optimal Oral Health for All** report at the same time.
- The *International Dental Journal* (IDJ) becomes a gold open access journal with no subscription charges.



FEBRUARY

- FDI launches its **new and improved website**.



MARCH

- **World Oral Health Day (WOHD) celebrations** take place globally on 20 March. A record number of countries take part and the campaign is all over social media.
- The Chinese Stomatological Association holds a launch event for Smile Around the World. Over **1,300 schoolchildren** and 65 oral health professionals **participate**.

- FDI teams up with the International Society of Oral Oncology to **develop a mobile app** to help manage cancer therapy-related oral complications.



- **FDI's Digital Disease Profile Assessment tool** is evaluated by experts in a study published in the IDJ, which reinforces it as a **sound method of screening patients for periodontitis**.
- FDI Council publishes a statement on **COVID-19 vaccination** to support members and their advocacy work on this topic.
- FDI forms an Expert Group to **map out strategies for the phase down of dental amalgam** in the lead up to the fourth meeting of the Conference of the Parties (COP4) to the Minamata Convention on Mercury.

- **Brush Day & Night** project organizes educational activities in 10 countries across four continents - Asia, Africa, Europe and South America.



APRIL

- **Ergonomics and posture guidance accompanied with short videos** are published to provide oral health professionals with illustrated advice on how to avoid musculoskeletal problems and maximize comfort when working in practice.



- WOHD 2021 evaluation shows the **COVID-19 fact sheet was downloaded more than 1,200 times**, making it the most downloaded campaign resource.

MAY

- WHO's Oral health resolution is formally approved at the 74th World Health Assembly. FDI also **advocates the inclusion of oral health and the role of oral health professionals** in several other agenda items.
- After consultation with FDI's Science Committee, FDI submits a letter to the Expert Committee on the Selection and Use of Essential Medicines about the **proposed new section on dental preparations** in WHO's Essential List of Medicines.

JULY

- An infographic about the public's role in sustainability is released in six languages to help individuals make **sustainable choices** when caring for their oral health.
- FDI's **Tobacco Cessation project** provides oral health professionals with resources to deliver three-to-five-minute tobacco interventions to dental patients. A webinar is held to offer additional support.



JUNE

- To encourage the widespread adoption of a standardized **core set of oral health outcome measures for adults**, FDI embarks on a study to assess the validity and reliability of the measures. Ethical approval submitted.



- FDI launches a new initiative – with support from industry partners – to **lead the charge on sustainability in dentistry**.



AUGUST

- FDI shares best practices and **lessons learnt from COVID-19** at the World Oral Health Forum, which takes place on FDI's Oral Health Campus.



SEPTEMBER

- The first fully virtual FDI World Dental Congress welcomes more than **2,000 delegates**, from **81 countries**, with **51 exhibitors**.



World Dental Congress | Special Edition

- The General Assembly holds **leadership elections** through a tailor-made virtual platform.
- FDI receives a great response to its **Vision 2030 National Survey** to help inform priority areas moving forward, with 76 submissions from 72 countries.

- Following the launch of a fact sheet on **mental health for health professionals**, the World Health Professions Alliance holds a webinar on the topic.
- FDI's **Oral Health in Comprehensive Cleft Care project** launches its final phase of resources.



- To mark **National Ergonomics Month**, FDI holds a webinar on how to adopt the right working postures.



OCTOBER

- A research project to develop a **core outcome set for dental antibiotic stewardship** gets underway.
- FDI joins forces with NCD Alliance to develop a **briefing note for policymakers**, which shows how oral health can be integrated into noncommunicable disease and universal health coverage strategies.



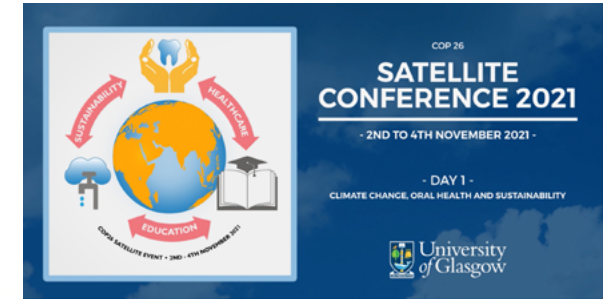
- A webinar about **oral health for refugees** discusses what can be done to ensure this vulnerable population is not left behind.
- A **virtual awards ceremony** takes place to recognize outstanding WOHD efforts.

NOVEMBER

- The first segment of the Conference Of the Parties 4 (COP) to the **Minamata Convention on Mercury** takes place virtually.
- FDI publicly launches its **pledge on antibiotic resistance** during World Antimicrobial Awareness Week to give its members the opportunity to show their commitment to this issue and advocate actions nationally.



- FDI's President gives a keynote speech at a **Sustainability in healthcare conference** in Glasgow, held on the sidelines of COP26.



DECEMBER

- FDI's **Partially Dentate Patients** project begins work on developing patient resources; they will support a self-assessment tool also in production.
- Five new oral health projects receive funding from the **FDI World Development Fund** for 2022. The projects will run in: USA, Nigeria, Rwanda, Tanzania, and India.



- FDI launches a new video as part of its **Sports Dentistry** initiative.



- The **2021 FDI Smile Grant winners** are celebrated in an online awards ceremony; their outreach projects will help to improve oral health in their countries.



LEADING THE WORLD TO OPTIMAL ORAL HEALTH

KNOWLEDGE TRANSFER

Knowledge is power. FDI brings the oral health community together to share knowledge, collaborate, and build collective knowledge to advance the science and practice of dentistry. FDI remains committed to advising on best practices, offering continuing education programmes, and keeping abreast of the latest developments in oral healthcare — globally.

FDI World Dental Congress

The World Dental Congress is a flagship event for FDI, strengthening ties and fostering collaboration within the global oral health community. Usually held in a different host country every year, the COVID-19 pandemic required FDI to develop unique solutions to support the quality and integrity of the Congress. The Australian Dental Association – the hosts for 2021 – also embraced the challenge.



World Dental Congress | Special Edition

The first fully virtual Congress

From September 26 to 29, a virtual Congress welcomed more than 2,000 delegates from 81 countries, with 51 exhibiting companies and organizations.

Called a 'Special Edition' Congress due to its different format, a hybrid model had initially been intended that offered both in-person and online attendance options. Unfortunately, due to the unpredictable landscape and ever-changing COVID-19 regulations, a decision was taken to move to a fully virtual format.

So, the show did go on, and the Congress sessions were broadcast globally from Sydney under the theme, Educating for Dental Excellence. They were also made available on demand for 150 days after the Congress, with total minutes viewed exceeding 2 million. Considering the exceptional circumstances, the Congress was a 'virtual' success with 100 international and local speakers, and over 200 scientific sessions held online. Although the virtual format made it more difficult to secure industry support and active participation, the interactive zone enabled exhibitors and partners to showcase their products and interact with the audience.

FDI extends its huge gratitude to the Australian Dental Association for the resilience they showed in organizing this conference.

FDI Oral Health Campus

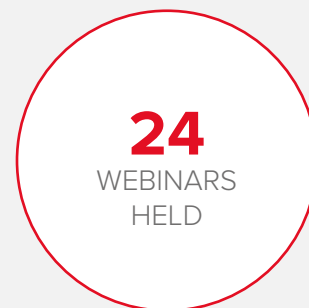
Since its launch in 2020, FDI's Oral Health Campus has been a vital platform for education and learning. It provides live and on-demand webinars, delivered by esteemed professionals, that earn participants Continuing Education (CE) credits. If oral health professionals are unable to join sessions in real time, the on-demand feature allows them to earn their CE credits at a time that suits them. The content can be searched by topic, level, and language.

In 2021, FDI also hosted some World Dental Congress related scientific sessions, including the Standing Committee fora, through the Oral Health Campus. In addition, the FDI Education Committee organized three webinars to optimize the learning opportunities.

Continuing Education Programme

The CE sessions on the Oral Health Campus are part of a much broader commitment to knowledge transfer, which is highlighted by FDI's CE Programme. Development through continuing education is an essential part of the dental profession and an important aspect of modern evidence-based dental practice. Furthermore, it is essential that dentists maintain an up-to-date clinical and theoretical knowledge of the art and science of dentistry.

The CE programme owes its success to the five Regional Directors who work side by side with national dental associations to develop courses adapted to local educational needs, across Africa, Asia-Pacific, Europe, Latin America, and the Middle East. In 2021, 31 in-person events took place, including in Romania, Iraq, Costa Rica, Uganda, and Hong Kong, to name just a few. In addition, 32 webinars were held across the globe, of which four took place through the FDI Oral Health Campus and were CE accredited.



TOP THREE WEBINARS ATTENDED LIVE OR ON DEMAND



859 ATTENDEES

Aerosol Generation in Dental Practice: Current evidence and recommendations for mitigation

656 ATTENDEES

Minimum Intervention Dentistry- restorative and pediatric clinical practice

562 ATTENDEES

The current classification of periodontal diseases and conditions: Scientific rationale, implications & perspectives

International Dental Journal

The International Dental Journal (IDJ) is FDI's official scientific journal and is an important vehicle to promote its mission to be the global voice of the dental profession and to improve the oral health of people worldwide. It features peer-reviewed, scientific articles relevant to international oral health issues, as well as informative articles aimed at clinicians.

Period of progress and change

As of January 2021, the IDJ became a gold open access journal with no subscription charges. Gold open access means that authors who publish in the IDJ can make their work immediately, permanently, and freely accessible to researchers worldwide. Given there are no subscription charges, authors are required, either individually or with the support of their institution, to pay an article publication charge. Moving forward, FDI will seek to ensure that the IDJ remains accessible and authors from across the globe continue to submit papers.

Ongoing promotional efforts

The first open access issue was published in February 2021 and the journal has been supported by ongoing marketing efforts, including: promotion on the FDI website, highlighting supplements and studies that are linked to specific FDI projects, interviews to leverage content, social media outreach, special virtual issues, as well as a coordinated effort with the publisher, Elsevier, to increase the journal's visibility.

Metrics

The impact factor is one important measure of a journal's standing. The IDJ's impact factor has steadily improved since 2015, when it stood at 0.97. Today, it is 2.512. This upward trend has also been seen in the number of articles downloaded. In 2020, there were approximately 225,000 downloads. This number was overtaken in just the first 6 months of 2021, with 246,659 downloads reported, with the final end of year number standing at 481,355. This was a 114 per cent increase in article downloads in 2021 compared to 2020.

Farewell and welcome

After seven years at the helm, Prof. Ira Lamster stepped down as Editor-in-Chief at the end of December 2021. Under his leadership, and supported by a strong editorial board, the IDJ grew in impact, readership and reach. FDI Council recognized his significant contribution to the success of the journal and formed a Search Committee to help recruit his replacement. The process was very successful and FDI is pleased to welcome Prof. Lakshman Samaranayake as the new Editor-in-Chief as of 2022.



“114 per cent increase in article downloads”

Education and Public Health Projects

Learn about the progress and achievements of FDI's education and public health projects in 2021.



You can also visit www.fdiworldental.org/projects for full details on each initiative, and how they are helping to advance FDI's vision of leading the world to optimal oral health.

Antibiotic Resistance In Dentistry



Antibiotic resistance is everyone’s problem.

Their overuse and misuse is driving the spread of drug-resistant infections.

In 2021, FDI continued to raise awareness, offer guidance, and press for urgent action to address the problem.

Pledging to tackle antibiotic resistance

FDI recognized that this issue needed urgent attention, across dentistry, by first publishing a White Paper entitled, *The essential roles of the dental team in reducing antibiotic resistance*, in 2020. It was supported by an online library of resources to help facilitate national antibiotic stewardship programmes.

In 2021, FDI developed a pledge on antibiotic resistance (ABR). Presented during the FDI General Assembly in September and publicly launched during World Antimicrobial Awareness Week in November, this pledge offers national dental associations (NDAs) and other organizations active in the field of ABR the opportunity to commit to activities in-line with the WHO Global Action Plan and FDI’s White Paper recommendations.

There were 100 signatories in 2021 including circa 60 NDAs, Ministries of Health, and other health organizations and individuals.

Developing a core outcome set for dental antibiotic stewardship

An outcome set for guiding antibiotic stewardship programmes and measuring their impact is being developed. A consensus process consisting of a panel of experts ran from September to December 2021. The final outcome set will be published and disseminated in early 2022.

Connecting and supporting Early Career Researchers

An Early Career Researchers (ECRs) network has been set up to connect and support those working on dental ABR to promote research on this topic. Over 70 ECRs have joined the network and are participating in its activities.



“100 pledge signatories in 2021”

Brush Day & Night



More than 530 million children suffer from tooth decay in their primary teeth.

This hands-on programme teaches children to brush twice daily with a fluoride toothpaste.

It also encourages children to spread the message of good oral health to family and friends.

Oral health school programmes: Phase V

This long-standing 21-day programme teaches children about good oral health behaviours and supervises them brushing their teeth at school; a method that aims to create a habit that will last. School programmes were held in Bangladesh, Ghana and Indonesia. Preparations were also made for a virtual or hybrid solution in the event that COVID-19 restrictions meant they could not be held in person.

Dentists, schoolteachers, parents, and NDAs have been asked to evaluate the implementation to inform possible future improvements.



World Oral Health Day activities

Brush Day & Night initiatives included World Oral Health Day celebrations in collaboration with local NDAs and Unilever representatives. Awareness-raising and educational activities were implemented in 10 countries: Bangladesh, Chile, Cote D'Ivoire, Ethiopia, Ghana, Indonesia, Italy, Nigeria, Sri Lanka, and Vietnam.

Sharing success in the *International Dental Journal*

Early in 2021, the IDJ published a supplement entitled, *Brush Day & Night Partnership: The impact of school oral health programmes on children's knowledge, behaviour and oral health*. The supplement presented the results and successes of Phase IV.

Campaign results from Nigeria

After 21 days, children* in Nigeria were:

- **Over 5 times** more likely to improve their brushing frequency, e.g. brush at least twice a day.
- **Over 6 times** more likely to report fluoride toothpaste use.
- **Over 11 times** more likely to have 'good' oral hygiene.
- **Over 16 times** more likely to improve their twice-daily brushing behaviour, e.g. brush in the morning and in the evening with no eating or drinking afterwards.

* Data were collected from 750 children.

Global Periodontal Health Project



Periodontal diseases may affect up to 50% of the adult population worldwide.

Reducing and preventing periodontal disease is critical for overall health.

Efforts have focused on raising awareness, education, and evaluating FDI's recently developed screening tool for dentists.

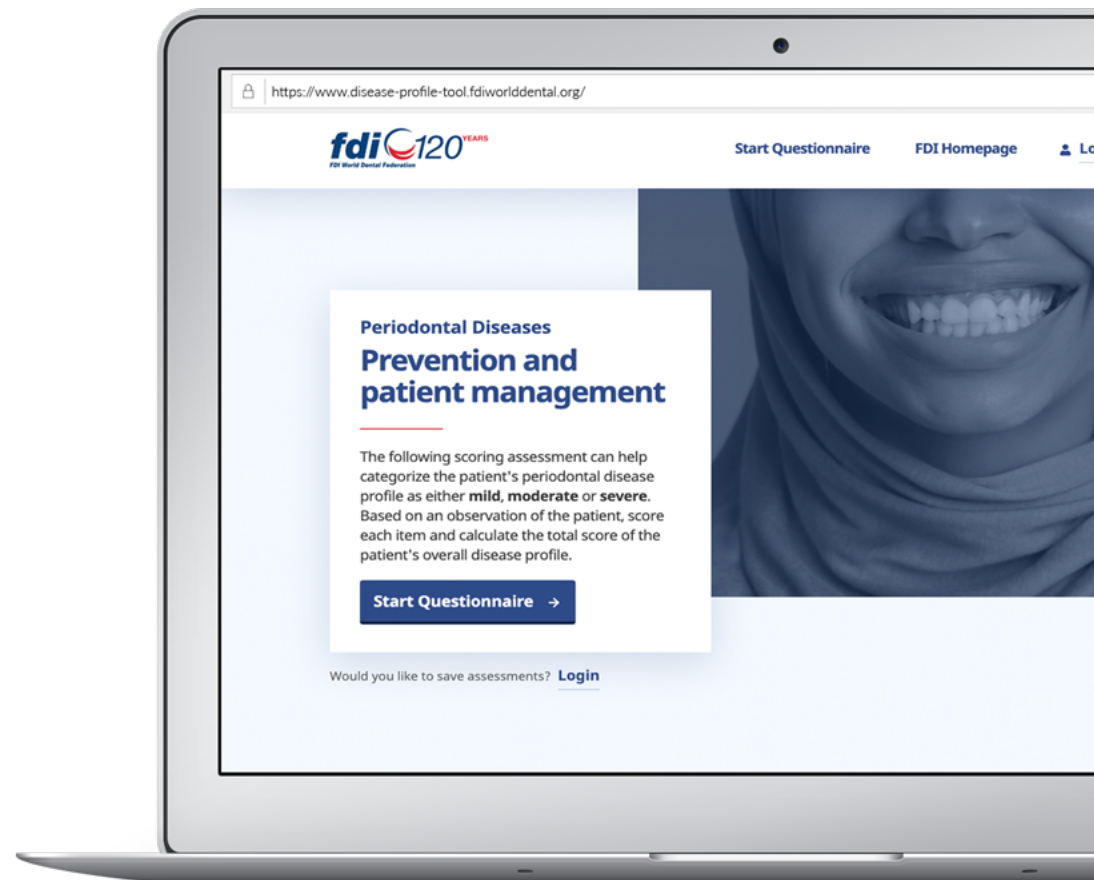
FDI's Digital Disease Profile Assessment tool

A significant challenge facing dentists today is how to successfully manage patients with periodontitis to achieve predictable and long-term health. Towards the end of 2020, FDI launched a screening tool for oral health professionals to evaluate patients' periodontal condition in daily dental practice, supported by patient information sheets. Since then, the tool has been translated into six languages and evaluated by experts in a study published in the IDJ, which reinforced that it was a sound method of screening patients for mild, moderate, or severe periodontitis.

Ready-to-use educational materials

FDI is developing learning slides and presentations for use in education and training for periodontal disease care. The educational materials will address the topics covered by the project's White Paper, including: definition/classification, epidemiology and burden, prevention, treatment, and challenges to care. They are due to be completed by February 2022.

“...a sound method of screening patients for mild, moderate, or severe periodontitis.”



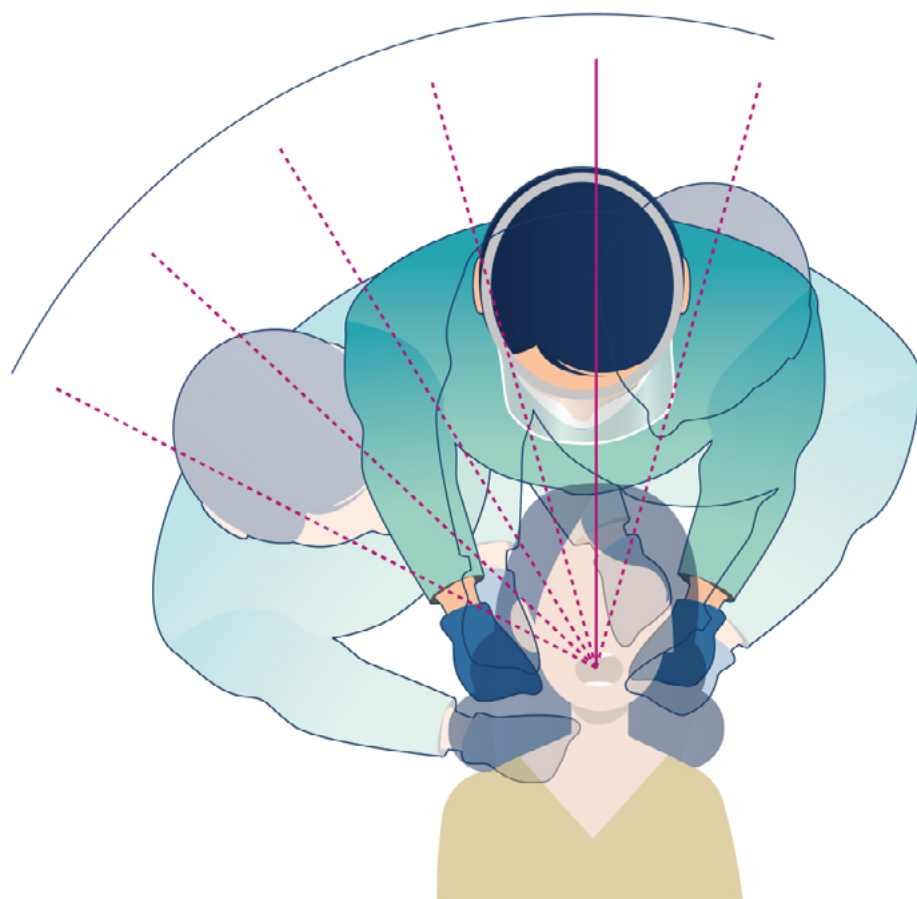
Health & Safety in the Dental Workplace



There is a conception that dentistry is a relatively safe profession.

However, oral health professionals face numerous risks at work, including exposure to disease, infections, radiation, as well as inappropriate working posture.

This project seeks to respond to these challenges with practical tools and a global communication campaign.



Phase I: Ergonomics and posture

FDI has published practical guides and videos to highlight the importance of ergonomics in the dental workplace. These provide oral health professionals with advice on how to strike a balance between maintaining a good posture and providing efficient treatment.

ADOPTING THE RIGHT POSTURES WEBINAR

To mark National Ergonomics Month in October 2021, FDI called for dentists and dental teams to join its webinar to learn more about how to safeguard their health.

702
registrants

224
watched live

201
watched
on-demand

Phase II: Mental health and well-being

Paying attention to mental health and well-being in the workplace has never been more important. The next phase of this project will focus on providing the tools to support it. To start the development process, NDAs and dentists took part in nine focus groups in autumn 2021, to provide an understanding of their needs, which will feed into the development of the work in 2022.

Oral Health in Comprehensive Cleft Care



Globally, every three minutes a baby is born with a cleft lip and/or palate; that's 540 babies every day.

Babies born with a cleft often struggle to eat, breathe, hear, speak and thrive.

Together, FDI and Smile Train* launched new educational resources to improve the quality of life for people born with clefts.

New resources to integrate oral healthcare into cleft treatment and care

Oral healthcare is an absolute requirement for children born with cleft and continues to be essential as they grow and develop. The new educational resources aim to empower:

- **oral health professionals** and **local cleft teams** by providing the training and tools to improve oral health and provide comprehensive cleft care. Supported by the global guidelines, published in September 2020, they educate on both prevention and treatment;
- **families** and **patients** through oral health information sheets, which cover specific home care and oral health education based on age, from birth to 18 years plus.

An advocacy guide for NDAs, policymakers and other stakeholders has also been produced to support the integration of oral health across the cleft care pathway.

The final resources were launched during a Special Edition World Dental Congress webinar.



ORAL HEALTH CAMPUS WEBINAR

586
registrants

197
watched live

141
watched
on-demand

* Smile Train is a cleft lip and palate non-profit organization.

Oral Health and Cancer: Collaborative Care and Patient Education



More than 30–35% of patients undergoing cancer treatment will suffer from oral complications.

Every health professional involved in cancer care needs to be aware of them to improve patient treatment outcomes and well-being.

A new mobile app is in development to support interprofessional collaboration.



A new learning tool to guide health professionals

FDI has teamed up with the International Society of Oral Oncology (ISOO)*, with the support of Zendium, to develop an educational mobile app-based learning tool that will guide health professionals in the management of oral complications that may arise due to cancer therapy.

The app is being developed in two phases:

- The first version will include guidance for the management of medication-related osteonecrosis of the jaw.
- The second version will include all the possible oral complications that may arise during cancer treatment.

Scheduled to be tested and launched in 2022, it is intended to be used by the broad cancer care team and a wide variety of health professionals.

* ISOO is an independent, not-for-profit organization, dedicated to promoting scientific exchange among healthcare professionals in oncology, cytotoxic therapy, and its impact on the oral environment.

Oral Health for an Ageing Population

The world's population is ageing.

By 2050, 25% of the world's population – **2 billion people** – will be aged over 60 years.

This project aims to ensure that people not only live longer lives but healthier ones too, free of oral diseases, to secure their overall health and well-being.



International collaboration to strengthen health into old age

Nineteen international experts from seven countries are contributing to a supplement in the IDJ focused around how to prevent the decline of oral function in an ageing population. Development is now underway; the articles will describe the issue, its impact, and make recommendations for addressing it at different levels:

- Public health
- Dental practice
- Other healthcare settings

ORAL HEALTH FOR AN AGEING POPULATION WEBINAR

590
registrants

207
watched live

144
watched
on-demand



Oral Health Observatory



Oral diseases affect nearly half of the world's population – that's 3.5 billion people.

Despite being the most common noncommunicable disease globally, reliable, standardized global data are limited to assess their true impact.

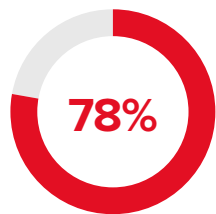
The Oral Health Observatory collects standardized data to improve oral health outcomes.

Who is supplying the data?

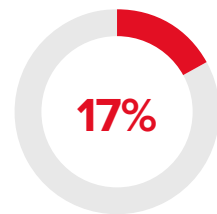
Twelve NDAs and over 300 dentists have joined the current phase of the Oral Health Observatory (OHO) to provide data.

How is the data collected?

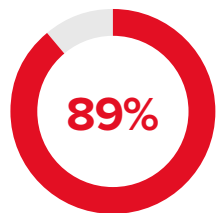
The data is collected through a mobile app. The patient and the dentist submit data on the patient's oral health status, quality of life, health habits and other health determinants via the app. An additional online questionnaire collects specific data on the participating dental practices. FDI conducted an evaluation survey of participating dentists who had finished data collection. Of 93 respondents:



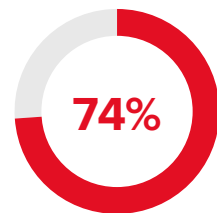
were satisfied or very satisfied with the relevance of questions to their patients' oral health.



had altered their practice due to participation in the study.



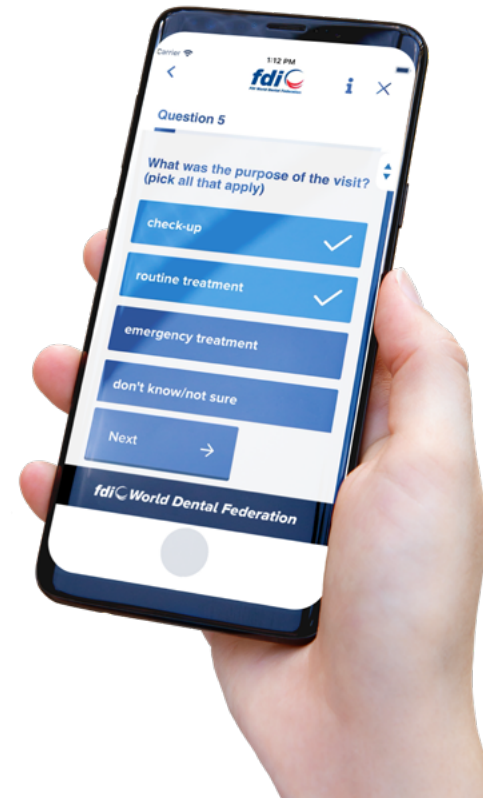
would like to access individual patient responses.



would participate in OHO again in the future.

Who is analyzing the data and how will it be used?

FDI is working with the University of Sheffield to analyze and publish results from countries who have advanced most with data collection. The aim is to make initial results available to participating NDAs for use in national-level advocacy and communication campaigns, and to raise interest in the value of the project for more widespread deployment.



Partially Dentate Patients



Global ageing, along with increasing levels of natural tooth retention, has led to a marked increase in the number of partially dentate individuals.

This patient group requires a tailored approach to treatment and care.

Now in its third phase, this project is focusing on improving patient-dentist communication and patient-centred care.



Patient-centred self-assessment tool

Currently in development, the self-assessment tool aims to integrate partially dentate patient perspectives into care decisions. Comprised of a set of questions, alongside a rating scale, it will allow patients to assess their own oral health and priorities. For example:

- What are their reasons and motivations for treatment?
 - Physiological? To improve chewing and speech.
 - Psycho-social? To improve aesthetics and self-esteem.
- How much can they afford?
- How long can they wait?

A report of the assessment can then be used to assist patient-dentist conversations, as good communication is associated with improved patient outcomes and satisfaction.

Patient resources to explain treatment options

Depending on each patient's personal circumstances, several treatment options may be possible in the event of one or more missing teeth.

A set of fact sheets will explain these options in an easy-to-follow way and will be available in 2022.

Refugee Oral Health Promotion and Care



Refugees are among the most vulnerable groups worldwide.

They have limited access to oral health education, oral disease prevention and therapeutic dental care.

This project was launched to understand how different countries' experiences, solutions and health data could be combined to inform the response to this challenge.



Advocacy guide

Data collected by FDI from 105 NDAs found that a significant gap exists in oral health policies at global, regional, and national levels. There are limited oral health advocacy initiatives for refugees. To address this gap, an advocacy guide has been developed to lead the way for NDAs and other stakeholders to support this vulnerable population so that no one is left behind.

A quick guide that summarizes the key points has also been published.

REFUGEE ORAL HEALTH: TIME FOR ACTION WEBINAR

A webinar on this topic was held in September 2021. Participants heard first-hand from an organization working on the ground about the role of international organizations in the promotion of oral health for refugees.

450
registrants

147
watched live

129
watched
on-demand

Smile Around the World



Good oral health habits start early. Integrating schools and teachers into oral health promotion can help children develop behaviours that last a lifetime.

This project delivers oral health education and prevention programmes in resource-limited settings in partnership with member NDAs.

It does this through engaging and participatory educational programmes in schools.



Encouraging good oral health habits

After the successful implementation of Smile Around the World in China in 2018 and 2019, plans were made to continue with the project there in 2020. However, due to the COVID-19 pandemic, the project was rescheduled.

The Chinese Stomatological Association held a launch event for Smile Around the World on 19 March 2021 to coincide with World Oral Health Day celebrations. Over 1,300 schoolchildren and 65 dental professionals participated in the event, which included toothbrushing demonstrations, a host of fun child-friendly activities, and recorded addresses from the FDI President and President-elect.

Following a successful launch event, the school education programme ran from April to July 2021 for circa 1,000 schoolchildren in Fujian Province.

WHO TOOK PART IN THE EVENT

1,300
schoolchildren

65
dental professionals

Sports Dentistry



SUNSTAR

Poor oral health severely impacts athletic performance.

Sports medicine contributes to healthier athletes and better performance, of which sports dentistry is a key element.

Since 2018, this project has been promoting the importance of sports dentistry for better oral health outcomes.



New Sports Dentistry video

The link between good oral health and optimal sports performance may not be an obvious one to many, which is why FDI launched a new video as part of its Sports Dentistry project. It aims to educate the general public about:

- the basic prevention of oral diseases;
- how a healthy mouth positively impacts athletic performance;
- the importance of protecting your mouth against sports injuries.

People are encouraged to view, share and disseminate the video during key sporting events and competitions so that everyone understands the importance of good oral health to becoming a sports champion.



Sustainability in Dentistry



Optimal oral health care has two distinct outcomes: good oral health care outcomes and a reduced environmental impact.

Quality and preventive care is at the core of how to achieve both.

The Sustainability in Dentistry project is helping to guide the way.

Toolkit to assist dental clinics improve their sustainability

The planning and scoping of a new toolkit is in progress, which will provide the guidance and tools for dental practices to improve their environmental sustainability. The toolkit will include:

- a description of how quality care can improve sustainability;
- specific strategies that dental teams can adopt for reducing emissions and waste;
- a plan outlining specific actions for becoming a more sustainable practice.

Infographic about the public's role in sustainability

An infographic was released in July 2021 to help individuals make sustainable choices when caring for their oral health, and it highlights their role in maintaining good oral health. It is available in multiple languages: English, French, Spanish, Chinese, Italian, and Arabic.

Sustainability in Dentistry involves diverse stakeholders

A series of multi-stakeholder workshops convened NDAs, researchers, industry partners and other organizations to discuss environmental impacts throughout the dental supply chain and care delivery, the challenges to addressing these, and possible solutions. Based on the workshop discussions, a final consensus statement will be developed and presented at a summit in 2022.

A code of good practice for achieving a sustainable procurement and supply procedure will also be produced, with stakeholders being invited to pledge their commitment to more environmentally-sustainable operations.

Founding Partners:



Tobacco Cessation



Tobacco use is one of the major challenges to international health.

Behavioural counselling by oral health professionals in conjunction with an oral examination can increase tobacco abstinence rates by 70%.

The Tobacco Cessation project provides oral healthcare teams with the tools to help patients quit.

Tobacco Cessation resources

- A **guide**, supported by **two video animations**, explains how to deliver advice in three-to-five minutes to patients in a primary care setting.
- A **fact sheet on e-cigarettes** outlines why oral health professionals should not recommend them for smoking cessation but inform patients about their potential risks.

TOBACCO CESSATION IN THE DENTAL PRACTICE WEBINAR

A webinar was held in July 2021, to share the concepts and theories currently associated with tobacco cessation, and the practical measures that can be implemented in dental settings.

738
registrants

222
watched live

222
watched
on-demand

Tobacco Cessation workshop

The workshop provided oral health professionals from 11 different countries, with additional training and support to deliver tobacco cessation advice to their patients. Moving forward, FDI plans to work with selected NDAs to replicate the workshop model and assist a larger number of oral health professionals.



Whole Mouth Health



Oral diseases impact people throughout their lifetime.

It is essential to promote oral health literacy to enable people to make informed decisions about their well-being.

The Whole Mouth Health project takes a novel approach to health education.

Co-designed with end-users

The project uses a co-design methodology to:

- actively engage with a range of communities around the world;
- collect data about oral health experiences across the lifetime;
- create a series of resources that can help build oral health literacy.

Ongoing data collection

As well as the digital tool, 'physical' data collection is ongoing too, using workbooks in five countries – Australia, Chile, Nigeria, Switzerland, UK – with five different populations.

Data will continue to be analyzed by the expert Task Team to inform oral health literacy initiatives.

2021 FDI Smile Grant

The FDI Smile Grant is part of the Whole Mouth Health project. The \$5,000 award recognizes FDI member NDAs who have developed sustainable, long-term community outreach projects to improve oral health in their countries.

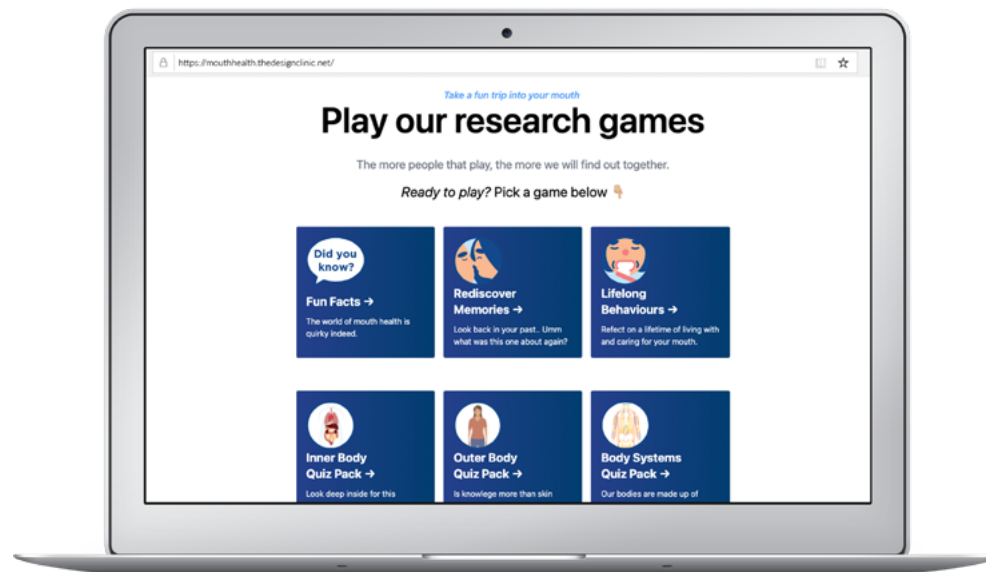
The 2021 winners were:

- **The Stomatological (Dental) Association of the Kyrgyz Republic** for its Shining Smile for the Child of Shining Glaciers Land project.
- **The Philippine Dental Association** for its Say Nganga Project: Dental Mission for Tingguians.

To find out more about these projects, visit: www.fdiworlddental.org/meet-fdi-smile-grant-winners-recognizing-innovative-and-sustainable-projects

Whole Mouth Health interactive tool

The data collected has been digitized to produce an interactive oral health literacy tool. It is a fun and interactive experience that not only contributes to the whole mouth health data set on health literacy, but also provides a health education experience for the participant who will learn about the connection between oral and general health and other interesting oral health facts.



Women in Dentistry



The Women in Dentistry project was established to promote gender equality across the profession.

As an advocacy leader, FDI wants to engage, incentivize and empower all women in dentistry.

In 2021, it used International Women's Day as a platform to support this initiative.

Webinar: #Choose to Challenge

The theme for International Women's Day 2021 was 'Choose to Challenge'.

- To challenge and call out gender bias and equality.
- To seek out and celebrate women's achievements.
- To help create an inclusive world.

In support, FDI in collaboration with its Women Dentists Worldwide section held a webinar in March, led by inspirational women from around the world who work in oral health.



Speaker

Dr Jina Linton, South Korea

Dr Purnima Kumar, USA

Dr Rizwana Lala, UK

Prof. dr hab. Marzena Dominiak, Poland

Dr Monica Fumero Delgado, Costa Rica

Dr Sally Safa, Canada

Topic

Reaching out to the society

Women in academic research

Intersectional feminism

Everyone has their Himalayas. Oral surgery – way to the top

I dare you to see the opportunities, not the limits

Choose to challenge your thinking



58
watched live

342
watched on
YouTube

World Dental Development Fund



Widespread disparities exist around access to oral health services.

Appropriate quality oral healthcare should be available, accessible and affordable for all.

The FDI World Dental Development Fund aims to improve oral health globally, primarily through the establishment of innovative prevention and access programmes in disadvantaged populations.

Aims of the projects running in 2021

To implement a community-based, sustainable service and education programme for children in Tiltit.

USA

To transform the oral health of mental health patients to meet international best practice standards.

To raise awareness about the importance of sanitation and hygiene services to prevent and protect against infectious diseases.

To improve oral health through community outreach and build capacity of dental practitioners in response to COVID-19.

Nepal

Aims of the projects running in 2022

To establish a portable clinic on Wampanoag Tribal Land.

To promote oral health in schools and primary health services to protect children internally displaced.

Nigeria

Rwanda

Tanzania

Zimbabwe

India

Chile

To reduce inequality through dental outreach aimed at primary school children.

To raise awareness about the importance of sanitation and hygiene services to prevent contagious diseases.

To implement a post-pandemic Health Coaching training programme to empower dental professionals in disease prevention.

COMMUNICATIONS AND ADVOCACY

FDI's communications and advocacy strategies work together to increase oral health literacy and achieve political commitment and action on oral health in all countries. Furthermore, all available communications platforms are used to profile the work of members around the globe.

Strategic aims

In 2021, FDI's efforts focused on:

- ✓ increasing the visibility of its education and public health projects;
- ✓ delivering a successful World Oral Health Day – an annual event to raise global awareness about the importance of oral health and the issues surrounding it;
- ✓ reinforcing advocacy efforts through targeted communications;
- ✓ strengthening and leveraging strategic partnerships to realize its vision of optimal oral health for all – with no person left behind.

Communications

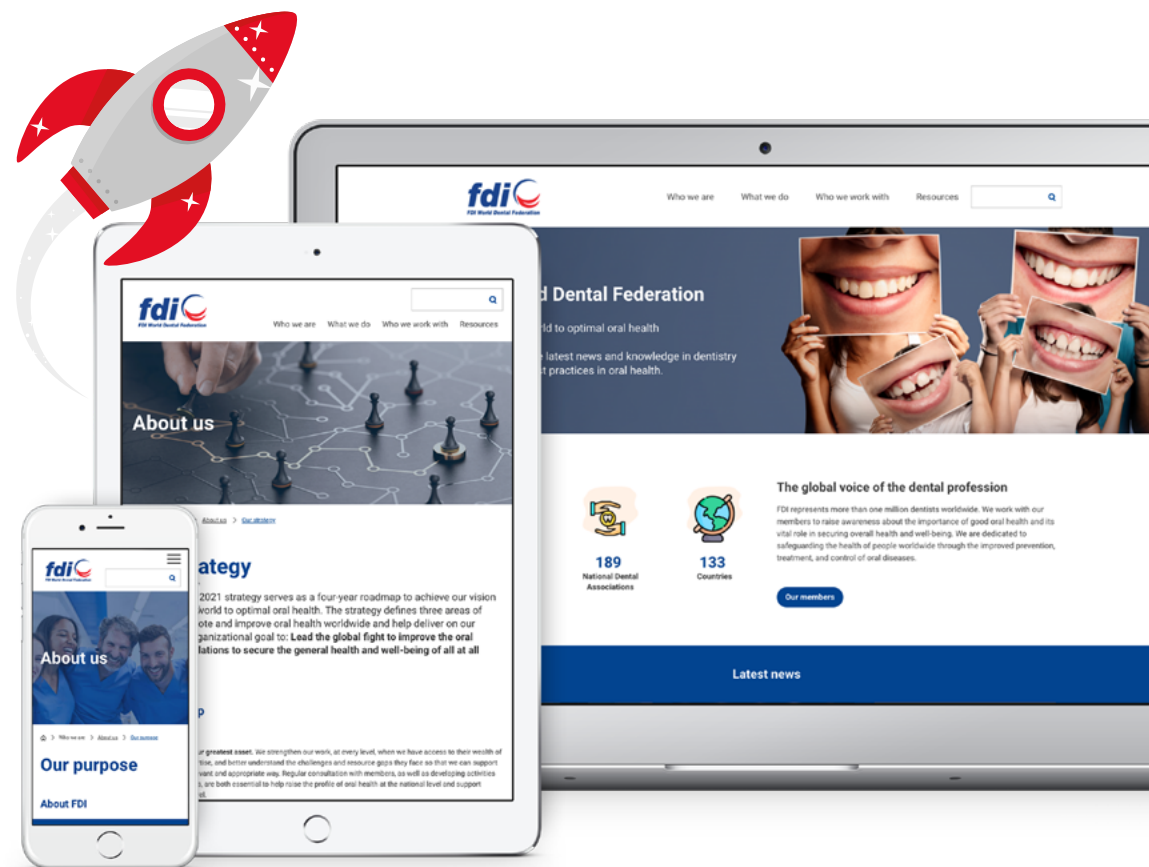
Like for many organizations, FDI's digital platforms have become increasingly important since the COVID-19 pandemic, and the organization has invested in them accordingly.

New and improved: www.fdiworlddental.org

The new-look, mobile-friendly website was launched in February 2021, with the aim of making it easier to navigate and the information quicker to locate.

There was an upward trend in all website metrics from 2017 to 2020. However, 2021 saw a short-term fall in web traffic; organic traffic typically drops, temporarily, following a new site launch.

Moving forward, FDI will continue to measure the performance of the website and implement strategies to bring users to this new and improved version.



“Total website page views in 2021: **542,794**”

Providing regular updates on oral health news

FDI's newsletters and mailings raise awareness of the latest developments in the oral health space and are a valuable way to profile the work being driven by members globally.

There are four newsletters open to subscription and in 2021, work on optimizing the database of contacts and mailing strategy continued.

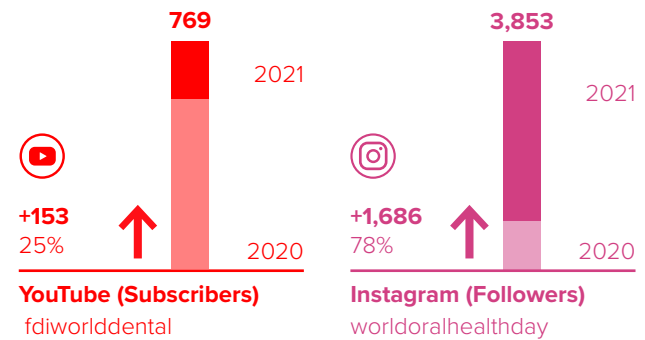
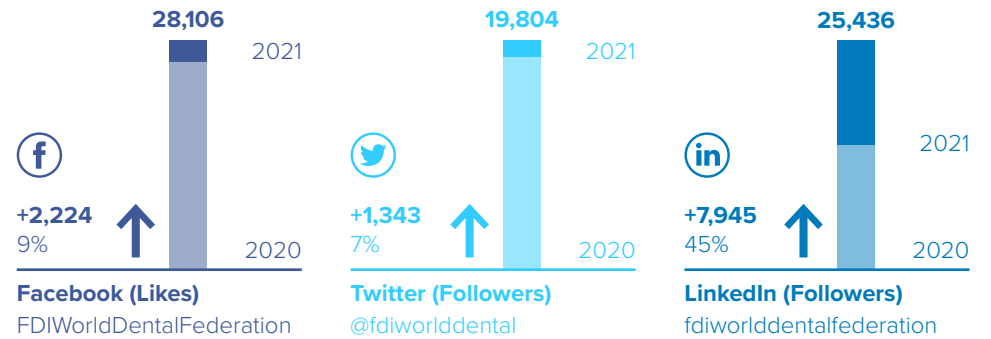
- ✔ FDI News
- ✔ Advocacy Update
- ✔ Congress News
- ✔ Letter from the President

Read rates of up to 38% in 2021.

Social media is on the rise

FDI has an established social media presence on Twitter, Facebook, LinkedIn, Instagram, and YouTube that continues to grow year on year.

The charts below summarize the number of likes/followers/subscribers for each platform compared to 2020. It was encouraging to see that social media engagement in 2021 was higher than for the previous year.



Instagram is the platform that grew the most in reach in 2021. This channel is currently only used for World Oral Health Day, and the results reflect the positive engagement achieved by the increasing number of assets produced and shared through Instagram as part of the broader campaign strategy. More will be shared on this later.

Advocacy

FDI's advocacy strategy positions oral health as essential to general health and well-being. Integrating oral health into the noncommunicable disease (NCD) and universal health coverage (UHC) agendas is critical to the successful delivery of the United Nations Sustainable Development Goals.

FDI's advocacy targets governments, decision makers and other key stakeholders by using evidence to influence policies and practices affecting dentistry and the oral health of all populations.

Vision 2030: Delivering Optimal Oral Health for All

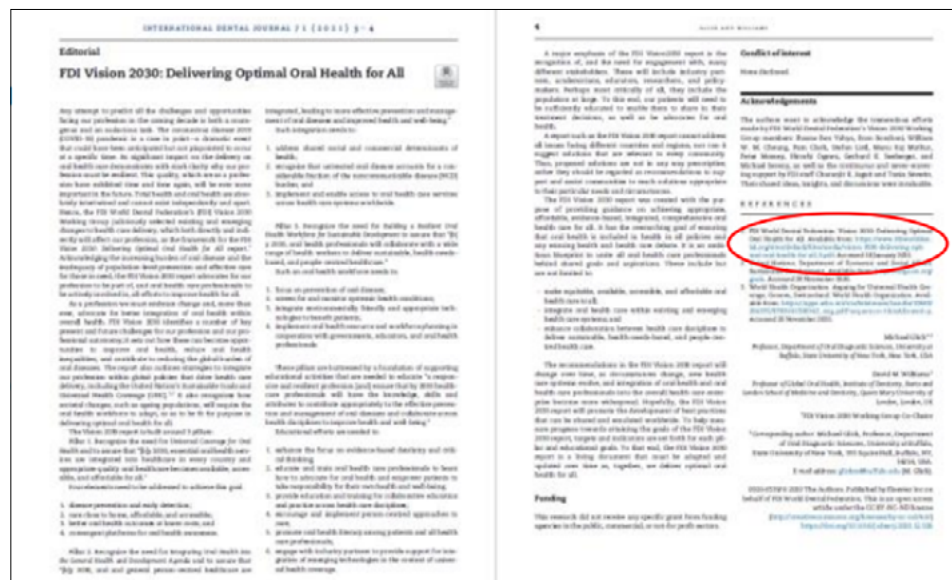
FDI's Vision 2030 report identifies challenges that will confront dentistry and the oral health community over the next decade, and it proposes strategies for how these can be turned into opportunities to improve oral health, reduce oral health inequalities, and contribute to reducing the global burden of oral diseases.

It was launched on 18 January 2021, to coincide with the first day of the 148th session of the WHO Executive Board, where an Oral health resolution was on the agenda for adoption by governments. It was a deliberate strategy to get as many people talking about the agenda item as well as to engage with Member States virtually and make them aware of the Vision 2030 report. It was distributed widely via multiple channels, including through a press release and social media.

SOCIAL MEDIA (18-20 JANUARY 2021)

- ✔ Top Tweet and Top mention
- ✔ 31.2k impressions
- ✔ 83 likes
- ✔ 44 retweets
- ✔ WHO Director General Dr Tedros liked the Tweet

fdi **FDI World Dental Federation @fdiworlddental · Jan 18, 2021** ...
PRESS RELEASE [@fdiworlddental](#) publishes **Vision 2030: Delivering Optimal Oral Health for All**. Our report could not be more timely, with [@WHO DG](#) [@DrTedros](#) speaking about [#OralHealth](#) today at [#EB148](#). There is no health without oral health: [fdi.ngo/3oW](#)



“Vision 2030 press release had a total potential audience reach of 1 billion”

Editorial in the International Dental Journal

A landmark resolution on oral health

FDI's key focus for the 148th WHO Executive Board meeting was the breakthrough resolution on Oral health, spearheaded by the government of Sri Lanka, which garnered broad and enthusiastic support from Member states across the globe. The WHO Director General called it a "landmark resolution."

Owing to its official relations with WHO, FDI was able to deliver a statement in support of the resolution together with the International Association for Dental Research (IADR).

The resolution was formally approved at the WHO World Health Assembly in May 2021. The resolution recognizes the global burden of oral diseases and their associations with other conditions, urging Member States to address shared risk factors, enhance the professional capacity of oral health professionals to deliver consistent and quality care, and to include oral health in UHC benefit packages. It also asks WHO to develop a global strategy and action plan on oral health with 2030 targets, among other follow-up actions.

PROMOTING ADVOCACY EFFORTS AND PROGRESS

- ✓ Top media Tweet
- ✓ 60 likes
- ✓ 13.2k impressions
- ✓ 22 retweets



The 74th World Health Assembly

Aside from the resolution on Oral health, FDI advocated the inclusion of oral health and the role of oral health professionals in several agenda items at the 74th World Health Assembly held in May, including on NCDs, antimicrobial resistance, women's, children's and adolescents' health, health workforce, and public health emergencies.

Keeping up the momentum

WHO's draft global oral health strategy was open for consultation in August/September 2021 and FDI submitted a comprehensive response that attracted 65 co-signatory organizations.

The current strategy's vision fully aligns with FDI's Vision 2030, and it also refers to the three elements of UHC – quality, equitable access, and financial protection – in the context of oral health promotion and oral healthcare. While commending this initial draft, co-signatories urged WHO to develop a strategy that is robust, time-bound, and implementation-oriented encompassing more ambitiously all the different areas that require reform in national health systems for oral health to become an integral element of UHC and NCD strategies.

The updated draft of the global strategy on oral health will be discussed at the 150th session of WHO's Executive Board in January 2022, with final approval at the World Health Assembly in May 2022. The strategy will inform the development of a global action plan on oral health, including a framework for tracking progress with clear measurable targets to be achieved by 2030. FDI will continue to monitor the landscape and input into all ongoing consultations and processes.

“ This resolution is only the start. There is a lot ahead of us to successfully integrate oral health into global health policies.”

UN Member State Sri Lanka at the WHO 74th World Health Assembly.

Supporting WHO's Model List of Essential Medicines

A new section for dental preparations was included during the 2021 review of the WHO's Model List of Essential Medicines (EML) and Model List of Essential Medicines for Children, which incorporates fluoride (previously under the section for vitamins and minerals as "sodium fluoride") given its indication for dental caries. The initial selection of fluoride-containing and fluoride-releasing products are: silver diamine fluoride and glass-ionomer cement. This development will be key in increasing access to these products and help to reduce the burden of dental caries – the most prevalent disease globally.

FDI submitted a letter of support for the new dental preparations section and the potential opportunity to make fluoride toothpaste available widely at an affordable price. Even though fluoride toothpaste (or cream or gel) was added as a formulation for fluoride rather than included as a full entry, overall, this is a very positive development. The EMLs are currently used as a guide by more than 150 countries to determine which medical products to provide and fund. They now integrate oral health, recommending that countries have a dental section on their own national lists, and WHO is also envisaging in 2023 to consider new formulations to apply fluoride.

FDI's future advocacy strategy

FDI's Vision 2030 will inform its future advocacy strategy: 2021–2025. The Advocacy Task Team has identified priority workstreams to provide a framework under which future activities can be organized. To set objectives under each of the workstreams, FDI shared a Vision 2030 National Survey with its network of NDAs to learn from their experiences, including:

1. carrying out national and regional advocacy in different areas, e.g. prevention, access to care and health workforce;
2. monitoring progress on oral health/NCD policy and indicators;
3. identifying case studies demonstrating the successful integration of oral health into UHC benefit packages, as well as NCD and other health programmes.

The survey closed on 13 September with 76 submissions from 72 countries, and the results will be available in early 2022.

In addition to helping to frame the Vision 2030 workstream objectives, the responses will help FDI support its members with the operationalization of the 2022 WHO Global strategy on oral health and 2023 Action plan for public oral health.



Working in partnership with NCD Alliance

Developing joint policy briefs

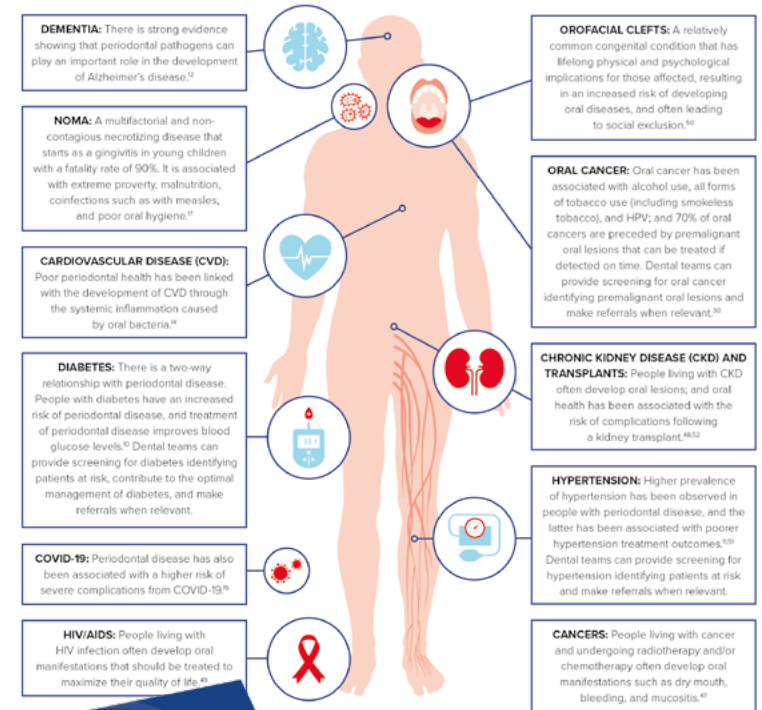
In the context of WHO's resolution on Oral health and the 2022 Global oral health strategy, FDI joined forces with NCD Alliance to develop a briefing note for policymakers, which shows how oral health can be integrated into NCD strategies and UHC benefit packages. The briefing note was developed under the leadership of FDI's Science Committee. In addition, regular briefings with UN missions in Geneva took place throughout the year, where FDI used the opportunity to highlight key asks in the lead up to both the WHO Executive Board and the World Health Assembly.

FDI also worked with its experts to provide input into a policy brief on diabetes and hypertension, with a focus on their co-morbidities. The final document included mention of the link between diabetes and gum disease.

Global Charter on Meaningful Involvement of People Living with NCDs

NCD Alliance works through the Our Views, Our Voices initiative, to promote the meaningful involvement of people living with NCDs, including with oral diseases, in advocacy, policy and programmatic processes.

In 2021, NCD Alliance developed by consultation the Global Charter on Meaningful Involvement of People Living with NCDs, into which FDI provided feedback and consequently endorsed. The Charter is a tool to mobilize organizations around a shared understanding of what meaningful involvement is, commit to put people first, mainstream and embed involvement in organizational practices, and recognize the value and contribution of the lived experience.



Working in partnership with the World Health Professions Alliance



Elevating the voice of health professionals

The World Health Professions Alliance (WHPA) – of which FDI is a constituent member – issued a statement on 25 March that supported WHO's Vaccine Equity Declaration, calling for accelerating vaccine equity for all frontline workers. In addition, through the work of the WHPA, FDI contributed to focus group discussions regarding the global response to COVID-19 organized by the Independent Panel for Pandemic Preparedness and Response. This meant that the unique perspectives of the dental community were heard and considered.

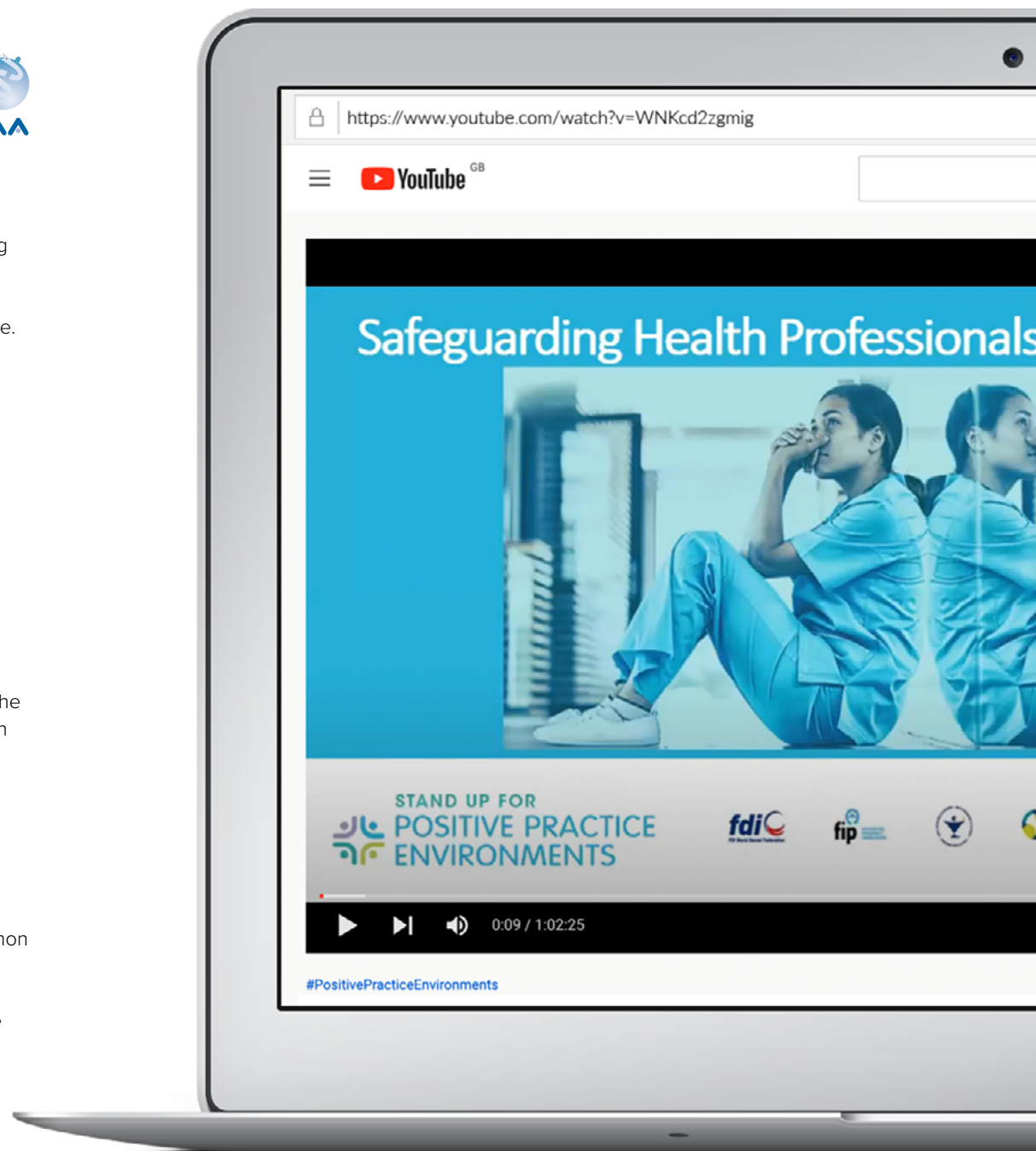
The main report was published in May 2021, and it was accompanied by a background document which highlighted the Impact on essential health services and outlined a list of recommendations to respond to COVID-19 and future pandemics.

Promoting positive practice environments

The WHPA released two fact sheets on the topics of: 1) violence against health workers and 2) the mental health and well-being of health workers as part of the Positive Practice Environments initiative. Following publication of the latter, a webinar was organized in September 2021. The webinar explored the role that positive practice environments play on **supporting the mental well-being of health professionals**, improving retention and the quality of care they provide; and also discussed how COVID-19 has affected mental health across different health professionals.

Promoting interprofessional collaboration

The International Pharmaceutical Federation (FIP), member of WHPA, asked for input into their draft handbook on diabetes for pharmacists. FDI suggested that a section on Periodontal disease be included under the chapter Prevention and management of diabetes complications, as there was no mention of gingivitis and periodontitis as a common complication/co-morbidity in patients with diabetes. This was added in the final version, hence helping to raise awareness about this association among pharmacists, especially as they can play a role in the prevention of periodontal disease by providing oral hygiene information. They will be consulting with FDI in the upcoming handbooks on other NCDs, such as cardiovascular disease and cancer, to name a few.

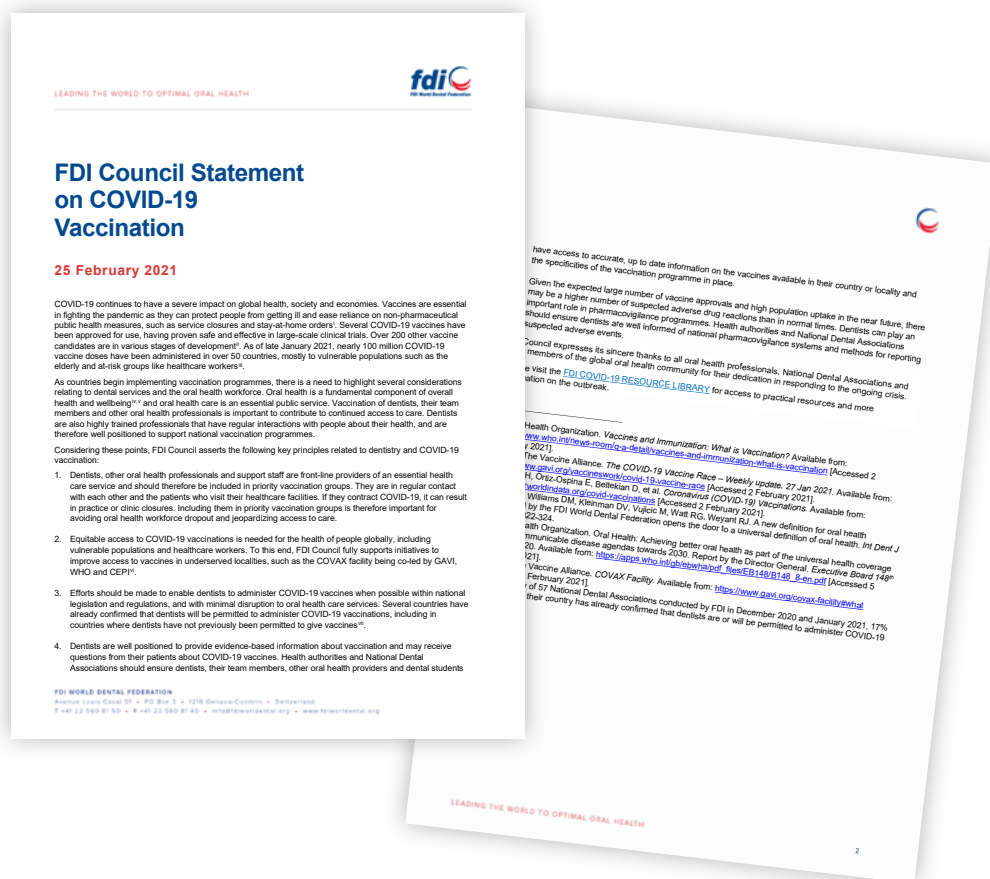


COVID-19: learning lessons and profiling oral health

Championing the work of the COVID-19 Task Team

One of the key strategic objectives of the COVID-19 Task Team when it was established was to support the oral health community in the long-term, and to ensure lessons learnt from this pandemic can help with preparedness for future infections/pandemics. To this end, the Task Team has been collecting data from members globally, so that best practices and lessons learnt can help shape the provision of dental care going forward as well as ensure dentistry is better prepared to manage any future threats based on the evidence.

Key learnings from this work were shared at the World Oral Health Forum, which was held through FDI's Oral Health Campus in August and October 2021.



ORAL HEALTH CAMPUS WEBINARS

1,224
registrants

441
watched live

344
watched
on-demand

Making a statement on Covid-19 vaccination

FDI Council published a statement on COVID-19 vaccination in February 2021, to support members in their advocacy work on this topic. It called for the inclusion of dental teams in priority vaccination groups, equitable access to vaccines globally, authorization of dentists to administer vaccines where possible, support to dentists for communicating about vaccines with patients, and involvement of dentists in pharmacovigilance programmes.

FDI also co-signed a statement by the World Federation of Public Health Associations (WFPHA) calling for equitable access for vaccines and treatment during the COVID-19 Pandemic. This was also done in support of WHO's Vaccine Equity Declaration.

Special session of the World Health Assembly on pandemic preparedness

A special session took place between 29 November–1 December 2021 to consider the development of a WHO convention, agreement or other international instrument on pandemic preparedness and response. Member States agreed to establish an inter-governmental negotiating body to develop a legally-binding WHO convention/treaty. There was reference to the need to strengthen health systems, protect health workers and include antimicrobial resistance as part of pandemic efforts. FDI will continue to actively promote these as well as seeking to ensure that essential health services, including oral healthcare, remain safe and uninterrupted during potential future pandemics.

The new treaty is not expected until 2024.

Global Oral Health Conference at COP26 Glasgow

FDI's President was invited to give a keynote speech at the opening of the Sustainability in healthcare and education: global challenges and solutions conference in November, held on the sidelines of the 26th UN Climate Change Conference of the Parties (COP26).

The conference was organized by the University of Glasgow and Charité University Berlin and was officially opened by the Scottish Government. The President's speech analyzed how Vision 2030 contributes to greater sustainability around oral health, and referred to FDI's work on Sustainability in Dentistry, Antibiotic Resistance in Dentistry and Refugees' Oral Health.

A total of 1,500 participants from over 50 countries were present.

Minamata Convention on Mercury – COP4

The first segment of the fourth meeting of the Conference of the Parties (COP4) to the Minamata Convention on Mercury took place virtually from 1–5 November 2021, with an in-person meeting anticipated to take place from 21–25 March 2022. Two amendments for Annex A, Part II relating to dental amalgam have been proposed for consideration during the face-to-face segment by: 1) EU Member States and 2) the Africa region (Botswana, Burkina Faso, and Madagascar).

FDI is working with an Expert Group, which includes representatives from IADR, the American Dental Association and International Dental Manufacturers Association to strategize on the approach for the face-to-face meeting and how to engage everyone's respective networks. Of most concern, is the phase-out proposal from the African region, which would be very detrimental to efforts around caries prevention, alternatives research and best environmental practices, as it focuses on the mere phase-out of amalgam without taking public health considerations into account.

FDI will be focusing its advocacy efforts on ensuring its members mobilize their Ministries of Environment and Health, especially in the African region. For this, FDI will organize informational webinars and share template letters so that members can advocate for the continued phase down of dental amalgam according to the nine provisions outlined in Annex A, Part II of the Convention. And ensure that any decisions made take their circumstances, at a national level, into consideration.



World Oral Health Day

Celebrated on 20 March every year, World Oral Health Day (WOHD) provides a platform to inspire everyone, everywhere, to take meaningful action.

Its purpose: to empower people with the knowledge, tools and confidence to secure good oral health.

Campaign theme 2021-2023: 'Be Proud of Your Mouth'

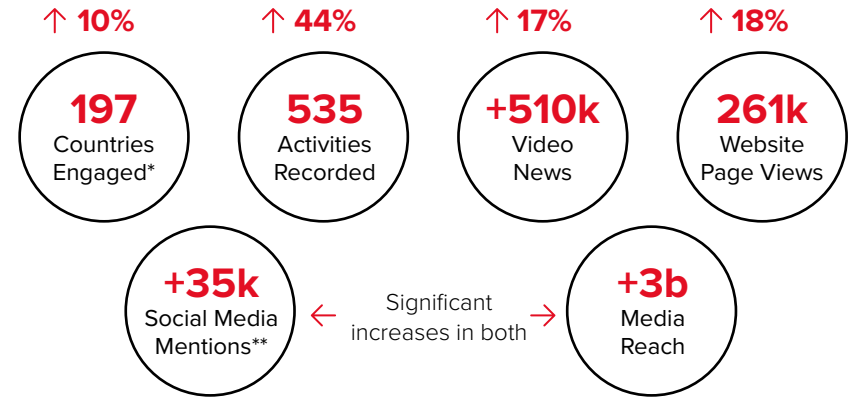
In 2021, FDI launched its three-year campaign theme Be Proud of Your Mouth, to encourage people to value and take care of their oral health. The 2021 campaign specifically focused on the importance of oral health for overall health and had the tagline **Because good oral health can help you live a longer, healthier life.**

**BE PROUD
OF YOUR MOUTH**



The headlines

The WOHD campaign is increasing in impact and reach every year; there was significant growth in each area of the campaign compared to 2020.



* Events organized and resources downloaded
 ** 4.4b Potential Impressions

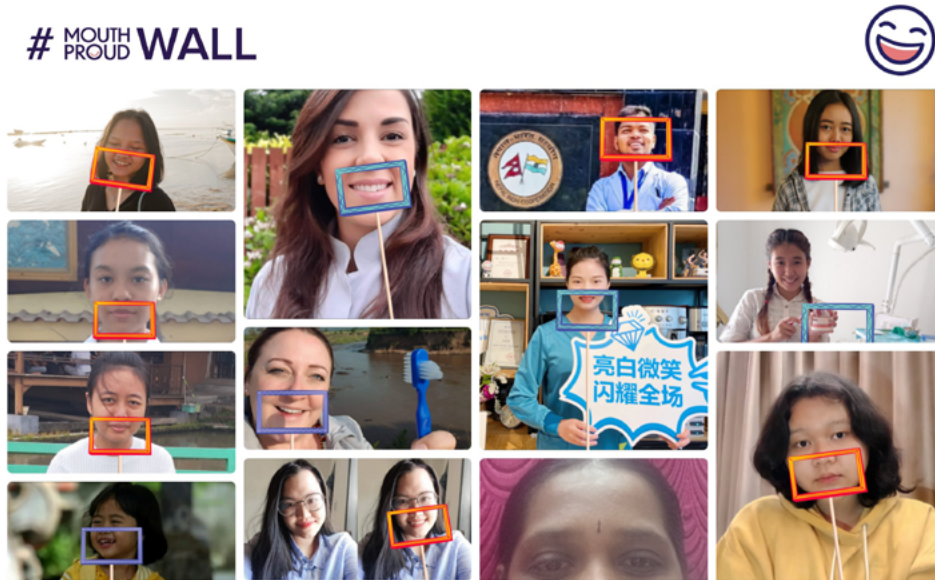
Campaign resources

A range of resources were developed to support WOHD activities and get as many people involved as possible.



#MouthProud wall

By the end of March 2021, **more than 6,000 people** had contributed to the global movement by creating and sharing their own campaign posters and images on WOHD's #MouthProud wall.



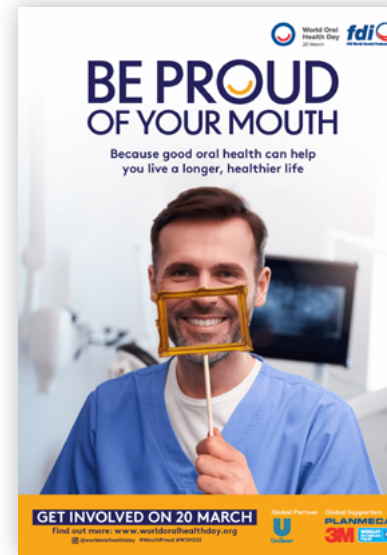
Social media

WOHD was all over social media, around the world, thanks to FDI members.



Media

Media coverage was secured at every level – global, national and local.



Above: PR Newswire media releases were produced in eight languages.

Left: FDI worked with its media partner, Dental Tribune International, to place 21 advertisements in print and online editions of the magazine.

Inspiring WOHD activities from around the world

FDI's members and partners are key in helping to deliver a successful WOHD campaign and, each year, FDI recognizes outstanding efforts through the WOHD Awards.

Most educational activity: Macedonian Dental Society, North Macedonia

Best media campaign: Colegio de Cirujanos Dentistas de Costa Rica

Best social media campaign: Sudanese Association of Dental Students

Most original activity: Associação Nacional de Estudantes de Medicina Dentária, Portugal

Best campaign by a dental practice or clinic: Aga Khan University Hospital, Karachi

Best branded photo: Maratha Mandal's Nathajirao. G. Halgekar Institute of Dental Sciences and Research Centre

WOHD 2021 Global Partner and Supporter

Global Partner:

Supporter:





World Oral Health Day
20 March

BE PROUD OF YOUR MOUTH

www.worldoralhealthday.org

WOHD 2022

The 2022 campaign, which focuses on the importance of oral health for happiness and well-being, was officially launched to members through a virtual event in September 2021.

Two new global partners have joined our longstanding partner Unilever to support the campaign.



In addition, Listerine® has joined Wrigley Oral Healthcare Program as a new Global Supporter.



GOVERNANCE AND MEMBERSHIP

FDI's system of governance and operations is rooted in its core values: commitment to members; integrity; a culture of inclusiveness; excellence; and ethical behaviour.

FDI General Assembly decisions

The General Assembly (GA) is the supreme legislative and governing body of FDI. The GA sets FDI policies, the strategic plan, mission and aims, and monitors progress on their achievement. The GA also approves policy statements and new members.

The GA usually meets face-to-face during FDI's World Dental Congress. In 2020, the GA meeting was cancelled due to the COVID-19 pandemic. Still affected by the circumstances, the 2021 World Dental Congress was a 100% special virtual edition, and for the first-time ever in the over 120-year history of FDI, the World Dental Parliament meetings were held online.

FDI developed a unique solution and implemented remote and electronic decision-making processes for the GA. All key decisions in 2021 were made by voting through a tailor-made platform – FDI Portal. The first online World Dental Parliament gathered 192 delegates and 114 alternates from 97 countries. With observers and representatives without the right to vote, the total of 575 participants were registered for the GA meeting.

In 2020, the Governance Task Team was established by the Council, to investigate alternative solutions for uninterrupted conduct of the GA meetings in extraordinary circumstances. In 2021, the GA approved proposed changes to the FDI Constitution and governance processes. Those changes allow FDI to conduct GA meetings and voting remotely, entirely, or partially. The updated FDI Constitution is available through FDI's website.

FDI held elections during the GA and Council meetings and elected new leadership. As of September 2021, the FDI Council and Standing Committee compositions are as shown.

Council

Members

President

President-elect

Treasurer

Council members

Prof. Ihsane Ben Yahya, *MAR*

Dr Greg Chadwick, *USA*

Assist. Prof. Nikolai Sharkov, *BLG*

Dr Sophie Dartevelle, *FRA*

Dr Chad Gehani, *USA*

Dr Duygu Ilhan, *TUR*

Dr Anna Lella, *POL*

Dr Maria Fernanda Atuesta Mondragon, *COL*

Prof. Paulo Melo, *PRT*

Dr Alma Gracia Godinez Morales, *MEX*

Prof. Young Guk Park, *KOR, REP*

Dr Carol G. Summerhays, *USA*

Dr Nahawand Thabet, *EGY*

Non-voting members

Speaker of the General Assembly

FDI Executive Director

Dr Susie Sanderson, *UK*

Mr Enzo Bondioni, *CHE*



Standing Committees

Dental Practice Committee

Chair: Dr James Zenk, *USA*
Vice-Chair: Dr Mick Armstrong, *UK*
Dr Azamat Baigulakov, *KAZ*
Assist. Prof. Kinga Grzech-Lesniak, *POL*
Dr Doniphon Hammer, *FRA*
Dr Jina Lee Linton, *KOR, REP*

Education Committee

Chair: Prof. William Cheung, *HK SAR CHI*
Vice-Chair: Prof. Dr Marzena Dominiak, *POL*
Prof. Subramoniam M. Balaji, *SYC*
Dr Hiroyuki Hirano, *JAP*
Dr Antonio Estrada Valenzuela, *MEX*
Dr Enrico Lai, *ITA*

Membership Liaison and Support Committee

Chair: Dr Mónica Fumero, *CRI*
Vice-Chair: Prof. Krishna Prasad
Dr Susan Gorrie, *NZL*
Prof. Yi Liu, *CHN*
Prof. Paula Perlea, *ROU*
Dr Irene Marron-Tarazzi, *USA*

Public Health Committee

Chair: Assoc. Prof. Elham Kateeb, *PSE*
Vice-Chair: Prof. Dr Hiroshi Ogawa, *JAP*
Prof. Chun-hung Chu, *HK SAR CHI*
Dr Olabode Ijarogbe, *NGA*
Dr Marco Mazevet, *FRA*
Dr Mahmood Shah, *PAK*
Prof. Shlomo Paul Zusman, *ISR*

Science Committee

Chair: Prof. David M. Williams, *UK*
Vice-Chair: Prof. Dr Mahesh Verma, *IND*
Prof. Dr Marco Colombo, *ITA*
Dr Jeffrey Platt, *USA*
Prof. Dr Gottfried Schmalz, *GER*
Prof. Dr Falk Schwendicke, *GER*
Dr Wendy Thompson, *UK*
Prof. Helen Whelton, *USA*

New policy statements

FDI policy statements, which detail FDI's position on issues of interest within the oral health community, are put together through consultation, discussion, and consensus among leading dental experts from around the world. In 2021, the GA adopted 11 policy statements.

1. Intraoral Light-Curing of Resin-Based Materials
2. Management of Cleft Lip and Palates
3. Action against illegal dental practice
4. Ethical Recruitment of Dental Volunteers
5. Improving Access to Oral Healthcare
6. The Role of Oral Health Practitioners in Tobacco Cessation
7. The Role of Dentists and Members of the Dental Team During Infectious Diseases Outbreaks
8. Infection Prevention and Control in Dental Practice – Revision
9. Basic Life Support (BLS) and Cardiopulmonary Resuscitation (CPR) in the Dental Practice
10. Amalgam (Part 1): Safe Management of Waste and Mercury
11. Amalgam (Part 2): Safe Use and Phase Down of Dental Amalgam

FDI welcomes new members

Regular members:

- Association Dentaire Haitienne et Orthodontie
- Jamaica Dental Association
- Somalia National Dental Association

Affiliate member:

- World Federation of Orthodontists

Supporting member:

- Foundation Nakao for Worldwide Oral Health

Membership

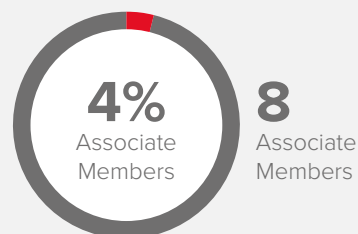
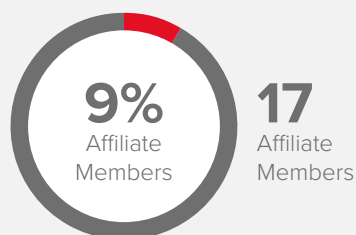
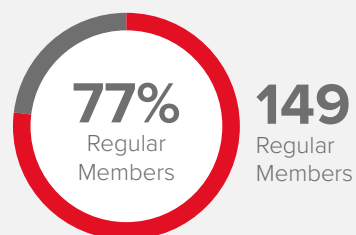
OFDI membership remains strong. Past members applied for re-admission and new members were approved in 2021.

While Council helped some members from the lowest income countries, some members in better standing offered assistance to fellow organizations; a reflection of the collaborative spirit within the oral health community. By participating in the “Member Support Member” project of Membership Liaison and Support Committee, they helped their fellow member associations by paying their membership dues and enabled them to remain in the membership. The FDI would like to thank the following Regular Members for their support:

- Canadian Dental Association
- Bulgarian Dental Association
- Hong Kong Dental Association
- Associazione Nazionale Dentisti Italiani (ANDI) – Italy

Number of National Dental Associations and Specialist Groups **193**

135 Number of Countries



Regular Members

- Afghanistan Dentists' Association *AFG*
- Albanian Dental Association *ALB*
- American Dental Association *USA*
- Armenian Dental Association *ARM*
- Asociación Dental Mexicana Federación Nacional de Colegios de Cirujanos Dentistas A.C. *MEX*
- Asociación Odontológica Panameña *PAN*
- Asociación Odontológica Uruguaya *URY*
- Associaçao Dentaria de Timor-Leste (ADTL) *TLS*
- Associação Moçambicana dos Médicos Dentistas *MOZ*
- Association Dentaire Française *FRA*
- Association Dentaire Haitienne et Orthodontie *HTI*
- Association des Chirurgiens-Dentistes du Bénin (A.C.D.B.) *BEN*
- Association des Chirurgiens-Dentistes du Burkina (ACDB) *BFA*
- Association des Chirurgiens-Dentistes du Niger *NER*
- Association des Chirurgiens-Dentistes du Togo (ACDT) *TGO*
- Association des Medecins Dentistes Mauritaniens (Mauritanian Dental Association) *MUS*
- Association des Médecins-Dentistes du Grand- Duché de Luxembourg *LUX*
- Association des Odonto-Stomatologistes de Côte d'Ivoire (A.O.S.C.I.) *CIV*
- Association des Odontostomatologistes du Mali (AOSMA) *MLI*
- Association Marocaine de Prévention Bucco- dentaire (AMPBD) *MAR*
- Association Médicale Scientifique Républicaine de Stomatologie *BGR*
- Association Nationale des Chirurgiens-Dentistes Sénégalais (A.N.C.D.S) *SEN*
- Association Nationale des Odonto- Stomatologistes du Cameroun (ANOSC) *CMR*
- Association Nationale des Odontostomatologistes du Gabon *GAB*
- Association of Dentists in Republic of Srpska *BIH*
- Association of Public Health Dentists *DNK*
- Association Rwandaise des Chirurgiens-Dentistes et Stomatologues *RWA*
- Associazione Italiana Odontoiatri *ITA*
- Associazione Nazionale Dentisti Italiani *ITA*
- Australian Dental Association Inc *AUS*
- Azerbaijan Stomatological Association *AZE*
- Bahamas Dental Association *BHS*
- Bangladesh Dental Society *BGD*
- Barbados Dental Association *BRB*
- Belorussian Dental Association *BLR*
- Botswana Dental Association *BWA*
- British Dental Association *GBR*
- Bulgarian Dental Association *BGR*
- Bundeszahnärztekammer (BZAeK) *DEU*
- Cambodian Dental Association *KHM*
- Canadian Dental Association *CAN*
- Chambres Syndicales Dentaires *BEL*
- Chinese Stomatological Association *CHN*
- Chinese Taipei Association for Dental Sciences *TWN*
- Colegio de Cirujano Dentistas de Chile *CHL*
- Colegio de Cirujanos Dentistas de Costa Rica *CRI*
- Colegio de Cirujanos Dentistas de Honduras *HND*
- Colegio de Odontólogos de Bolivia *BOL*
- Colegio Estomatológico de Guatemala *GTM*
- Colegio Odóntologico del Perú *PER*
- Colegio Odóntologico Nicaragüense *NIC*
- Collegi d'Odontolegs I Estomatolegs d'Andorra *AND*
- Confederación Odontológica de la República Argentina *ARG*
- Consejo General de Colegios Odontólogos y Estomatólogos de España *ESP*
- Croatian Dental Chamber *HRV*
- Croatian Dental Society *HRV*
- Cyprus Dental Association *CYP*
- Czech Dental Chamber *CZE*
- Danish Dental Association *DNK*
- Dental Association of Bosnia & Herzegovina *BIH*
- Dental Association of Malta *MLT*
- Dental Association of Seychelles *SYC*
- Dental Association of Thailand *THA*
- Dental Chamber of Kosova
- Dental Society - Emirates Medical Association *UAE*
- Egyptian Dental Association *EGY*
- Estonian Dental Association *EST*
- Ethiopian Dental Professionals' Association *ETH*
- Federación Odontológica Colombiana *COL*

- Federación Odontológica del Paraguay *PRY*
- Federacion Odontologica Ecuatoriana *ECU*
- Fiji Dental Association *FJI*
- Finnish Dental Association *FIN*
- Georgian Stomatological Association *GEO*
- Ghana Dental Association *GHA*
- Guam Dental Society *GUM*
- Hellenic Dental Association *GRC*
- Hong Kong Dental Association *HKG*
- Hungarian Dental Association *HUN*
- Indian Dental Association *IND*
- Indonesian Dental Association *IDN*
- Iranian Dental Association *IRN*
- Iraqi Dental Association *IRQ*
- Irish Dental Association *IRL*
- Israel Dental Association *ISR*
- Jamaica Dental Association *JAM*
- Japan Dental Association *JPN*
- Jordan Dental Association *JOR*
- Kazakhstan Stomatological Association *KAZ*
- Kenya Dental Association *KEN*
- KNMT (Dutch Dental Association) *NLD*
- Korean Dental Association *KOR*
- Lao Dental Association *LAO*
- Latvian Dental Association *LVA*
- Lebanese Dental Association *LBN*
- Lithuanian Dental Chamber *LTU*
- Macau Dental Association *MAC*
- Macedonian Dental Chamber *MKD*
- Macedonian Dental Society *MKD*
- Malaysian Dental Association *MYS*
- Mauritius Dental Association *MUS*
- Moldavian Association of Stomatologists (MAS) *MDA*
- Mongolian Dental Association *MNG*
- Montenegro Dental Chamber *MNE*
- Myanmar Dental Association *MMR*
- Nepal Dental Association *NPL*
- New Zealand Dental Association *NZL*
- Nigerian Dental Association *NGA*
- Norwegian Dental Association *NOR*
- OMD - Ordem dos Médicos Dentistas *PRT*
- Ordre Nationale des Chirurgiens-Dentistes de la République Démocratique du Congo *COD*

- Österreichische Zahnärztekammer (Austrian Dental Chamber) *AUT*
- Pakistan Dental Association *PAK*
- Palestine Dental Association *PSE*
- Papua New Guinea Dental Association *PNG*
- Philippines Dental Association *PHL*
- Polish Chamber of Physicians and Dentists *POL*
- Polish Dental Society *POL*
- Romanian Dental Association of Private Practitioners (RDAPP) *ROU*
- Romanian Society of Stomatology *ROU*
- Russian Dental Association *RUS*
- Serbia Dental Association *SRB*
- Singapore Dental Association *SGP*
- Slovak Chamber of Dentists *SVK*
- Slovenian Dental Association *SVN*
- Société de Médecine Dentaire *BEL*
- Somali National Dental Association *SOM*
- South African Dental Association *ZAF*
- SPEMD - Sociedade Portuguesa de Estomatologia e Medicina Dentária *PRT*
- Sri Lanka Dental Association *LKA*
- Stomatological (Dental) Association of the Kyrgyz Republic *KGZ*
- Sudanese Dental Union *SDN*
- Swedish Dental Association *SWE*
- Swiss Dental Association (SSO) *CHE*
- Syndicat Tunisien des Médecins Dentistes de Libre Pratique *TUN*
- Syrian Dental Association *SYR*
- Tannlæknafélag Íslands – The Icelandic Dental Association *ISL*
- Tanzania Dental Association *TZA*
- The Republic of Srpska Chamber of Doctors in Dentistry *BIH*
- The Saudi Dental Society *SAU*
- The Stomatological Society of Greece *GRC*
- Turkish Dental Association *TUR*
- Uganda Dental Association *UGA*
- Ukraine Dental Association *UKR*
- United Kazakhstan Association of Dentists *KAZ*
- Uzbekistan Dental Association *UZB*
- Verbond der Vlaamse Tandartsen *BEL*
- Vietnam Odonto-Stomatology Association (VOSA) *VNM*
- Zimbabwe Dental Association *ZWE*

Associate Members

- Asociación Odontologica Argentina *ARG*
- Circulo de Odontologos del Paraguay *PRY*
- Dental Chamber of Federation of Bosnia and Herzegovina *BIH*
- Dental Section of the Hungarian Medical Chamber *HUN*
- Egyptian Clinical Dental Society *EGY*
- Freier Verband Deutscher Zahnärzte *DEU*
- Macedonian Society of Dental Medicine *MKD*
- Taipei Dental Association *TWN*

Affiliate Members

- Academy of Dentistry International *USA*
- Academy of Osseointegration *USA*
- Associação Dentaria Lusofona (ADL) *PRT*
- Groupement des Associations Dentaires Francophones (GADEF) *FRA*
- International Association for Dental Research *USA*
- International Association for Disability and Oral Health *NLD*
- International Association of Dental Students *CHE*
- International Association of Dento-Maxillofacial Radiology *ZAF*
- International Association of Paediatric Dentistry *CHE*
- International College of Dentists *USA*
- International Dental Association Commonwealth, Association of Legal Entities *KAZ*
- International Federation of Dental Anesthesiology Societies (IFDAS) *DEU*
- International Society of Computerized Dentistry *DEU*
- Iranian-German Implant Association - IGIA *DEU*
- Pierre Fauchard Academy *USA*
- The Commonwealth Dental Association *GBR*
- World Federation of Orthodontists *USA*

Supporting Members

- Academy of General Dentistry *USA*
- American Dental Education Association *USA*
- Association of Dental Dealers in Europe (ADDE) *CHE*
- Australian Dental Industry Association *AUS*
- Balkan Stomatological Society *GRC*
- Dental Trade Alliance *USA*
- European Dental Student Association (EDSA) *IRL*
- Federation of the European Dental Industry (FIDE) *DEU*
- Foundation Nakao for Worldwide Oral Health *CHE*
- Fondazione Andi Onlus *ITA*
- Georgian Implantological Association *GEO*
- Global Scientific Dental Alliance *UAE*
- International Dental Manufacturers *DEU*
- Japan Dental Trade Association *JPN*
- Mundo a Sorrir – Associação de Médicos Dentistas Solidários Portugueses *PRT*
- Organization for Safety & Asepsis Prevention (OSAP) *USA*
- The British Dental Industry Association *GBR*
- The Oral Health Foundation *GBR*
- Young Dentists Worldwide *POL*

2021 Report of the Auditor

to the Council of FDI World Dental Federation

Report of the auditor

to the Council of FDI Fédération Dentaire Internationale
(FDI World Dental Federation)

Meyrin

Report of the auditor on the abstract of financial statements

The accompanying summary financial statements, which comprise the (statement of assets, liabilities and reserve funds and statement of receipts and operating expenditure) as at 31 December 2021 for the year then ended are derived from the audited financial statements of FDI Fédération Dentaire Internationale (FDI World Dental Federation) for the year ended 31 December 2021. We expressed an unmodified audit opinion on those financial statements in our report dated 28 March 2022. Those financial statements, and the summary financial statements, do not reflect the effects of events that occurred subsequent to the date of our report on those financial statements.

The summary financial statements do not contain all the disclosures required by Swiss GAAP FER, the Swiss law and the association's articles of incorporation. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial statements of FDI Fédération Dentaire Internationale (FDI World Dental Federation).

Council's responsibility

The Council is responsible for the preparation of the financial statements in accordance with the requirements of Swiss GAAP FER, Swiss law and the association's articles of incorporation.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Swiss law and Swiss Auditing Standards (SAS) 810, "Engagements to Report on Summary Financial Statements".

Opinion

In our opinion, the summary financial statements derived from the audited financial statements of FDI Fédération Dentaire Internationale (FDI World Dental Federation) for the year ended 31 December 2021 are consistent, in all material respects, with those financial statements, prepared in accordance with Swiss GAAP FER, the Swiss law and the association's articles of incorporation.

PricewaterhouseCoopers SA



Marc Secretan
Audit expert
Auditor in charge



Tarik Bouchama

Geneva, 28 March 2022

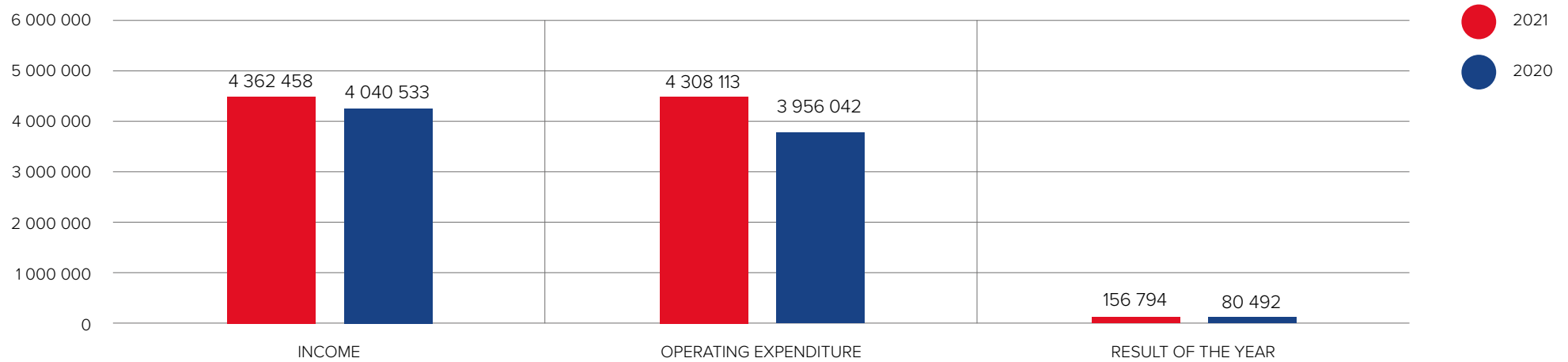
Enclosure:

- Summary financial statements (statement of assets, liabilities and reserve funds and statement of receipts and operating expenditure)

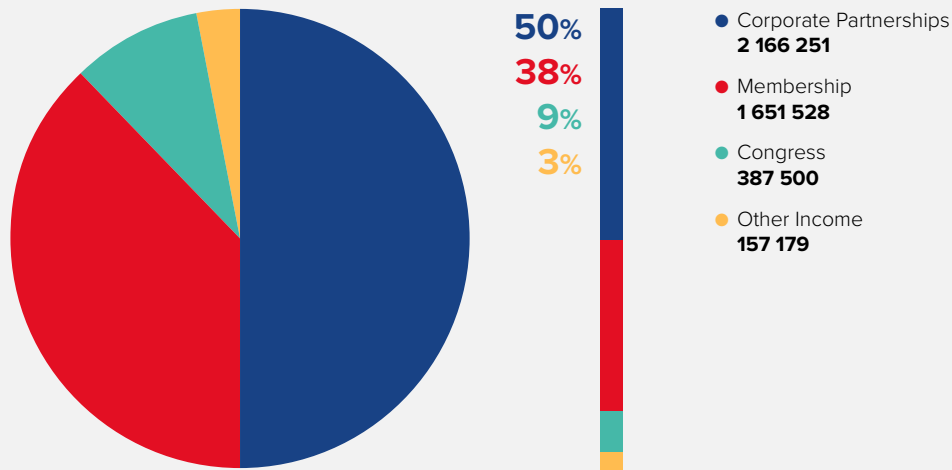
PricewaterhouseCoopers SA, avenue Giuseppe-Motta 50, case postale, CH-1211 Genève 2, Switzerland
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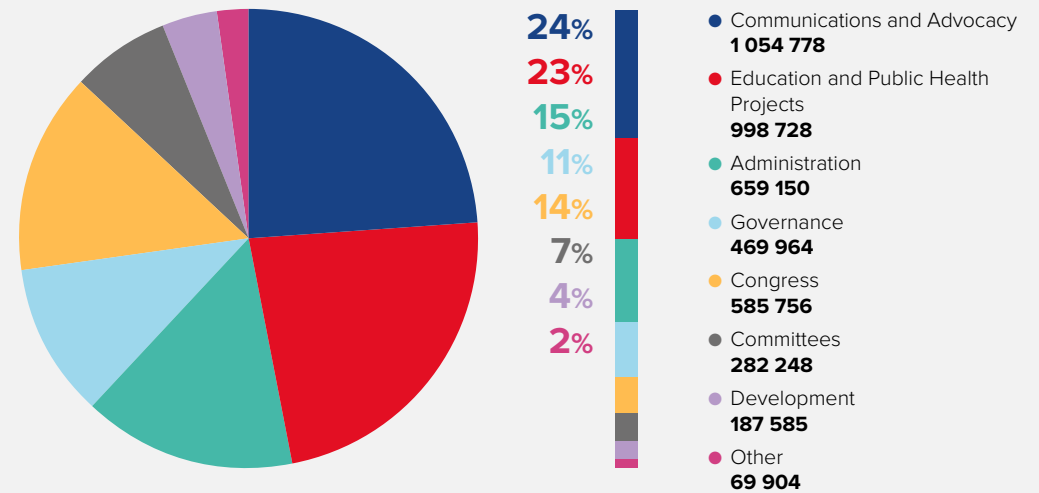
History of Income, Operating Expenditure, and Result of the Year (CHF)



Income



Operating Expenditure



NOTE: The financial statements are subject to FDI General Assembly approval in September 2022.

Statement of Assets, Liabilities, and Reserve Funds

(in CHF at 31 December 2021)

Assets	2021	2020
Current assets		
Cash and cash equivalents	4 173 958	3 508 718
Accounts receivable, net	480 323	190 741
<i>Accounts receivable</i>	(504 681)	(255 466)
<i>Provision for bad and doubtful debts</i>	(24 358)	(64 725)
Prepayments, deferred costs and other current assets	174 152	280 266
Total current assets	4 828 433	3 979 725
Non-current assets		
Tangible fixed assets	70 825	86 598
Financial fixed assets	3 336 984	3 192 350
Guarantee deposits	69 183	69 183
Total non-current assets	3 476 992	3 348 131
Total assets	8 305 425	7 327 856
Liabilities and reserve funds		
Current liabilities		
Accounts payable	192 763	167 188
Other payables	104 331	91 188
Accrued liabilities	429 400	324 457
Deferred income	931 204	344 143
Provisions	12 000	20 000
Total current liabilities	1 669 698	946 976
Reserve funds		
Restricted funds	1 293 500	1 218 024
Restricted funds in custody	132 618	110 131
Unrestricted funds	5 209 519	5 052 725
<i>General reserve</i>	5 052 725	4 972 233
<i>Net income for the year</i>	156 794	80 492
Total reserve funds	6 635 727	6 380 880
Total liabilities and reserve funds	8 305 425	7 327 856

Statement of Receipts and Operating Expenditure

(in CHF at 31 December 2021)

Income	2021	2020
Membership	1 651 528	1 614 866
Congress	387 500	240 000
Corporate partnerships	2 166 251	2 116 666
<i>Unrestricted</i>	1 178 274	1 231 573
<i>Restricted</i>	987 977	885 093
Other income	157 179	69 001
Total income	4 362 458	4 040 533
Operating expenditure		
Personnel costs	(2 381 755)	(2 286 577)
Office	(354 587)	(378 151)
Travel & subsistence	(38 542)	(121 433)
Operational	(918 802)	(589 815)
Congress specific	(216 671)	(56 260)
Print/Communication/Web	(322 525)	(426 241)
Non-project	(75 231)	(97 565)
Total expenses	(4 308 113)	(3 956 042)
Operational result	54 345	84 490
Financial result		
Financial income	160 244	158 592
Exchange rate gain/(loss)	17 771	(42 854)
Net financial result	178 015	115 738
Net operational result	232 360	200 228
Variation of the restricted funds	(75 565)	(119 736)
Result of the year	156 794	80 492
Result of the year before net financial result	(21 221)	(35 245)

BUILDING STRONG PARTNERSHIPS FOR OPTIMAL ORAL HEALTH

We thank our 2021 partners for their generous and ongoing support.



Whole Mouth Health
Sustainability in Dentistry



Sustainability in Dentistry



Oral Health for an Ageing
Population



Antibiotic Resistance in Dentistry
Consensus Project on
Toothbrushing Method
Oral Health in Cleft Patients
Oral Health Observatory
Partially Dentate Patients Project
Sustainability in Dentistry
Vision 2030



Vision 2030



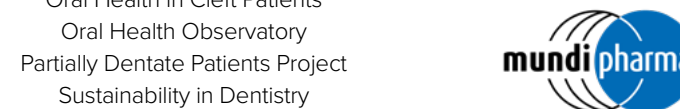
Vision 2030



Smile Around the World



Health & Safety in the Dental
Workplace



Covid-19 Webinar



Oral Health for an
Ageing Population



Global Periodontal Health Project
Sustainability in Dentistry



World Dental Development Fund



Sports Dentistry



Sustainability in Dentistry



Brush Day & Night
Oral Health and Cancer:
Collaborative Care

World Oral Health Day
Recognition Programme



World Oral Health Day
Vision 2030
Recognition Programme

THE TEAM

Executive Director

Enzo Bondioni

Communications and Advocacy

Charanjit (Chaz) Jagait

Communications and Advocacy Director

Maxime Anquetil

Digital Communications Manager

Liz Arnanz Dagan

Communications and Advocacy Manager

Francesca Nava

Campaign and Social Media Coordinator

Congress and Events

Steeve Girod/Laetitia Reymond (as of November 2021)

Congress and Events Director

Isabelle Bourzeix

Congress and Education Manager

Education and Public Health

Sean Taylor

Education and Public Health Director

Paula Anabalón Cordova

Education and Public Health Manager

Mariana Pinheiro de Araujo

Education and Public Health Manager

Rachael England

Education and Public Health Manager

Marc Sintès

Education and Public Health Manager

Finance and Administration

Celine Ormaney

Finance and Administration Director

Cindy Romand

Finance Manager

Governance and Membership

Djerdana (Gina) Ivosevic

Governance and Membership Director

Maria Kramarenko

Membership Manager

Partnerships and Corporate Relations

David Cooke

Partnerships and Corporate Relations Manager



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